

# **PORTO YOUTH STRATEGY 4.0**

**Porto.**

# **YOUTHFUL, VERY NOBLE, ALWAYS LOYAL AND UNDEFEATED CITY OF PORTO.**

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## **Deputy-Mayor for Youth, Sports, Human Resources and Legal Services**

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# CONTENTS

Message from the Mayor and Deputy-Mayor for Youth.....	5
Concept of Youth.....	6
Approach to Youth as an opportunity .....	6
Guiding principles.....	6
Mission.....	6
Deadline .....	6
Vision 4.0 .....	7
Porto Youth Goals .....	8
Targets.....	9
A platform for participation .....	14
Toolbox 4.0.....	16
Communication .....	20
Evaluation .....	22
Who's Who.....	28
Timeline.....	30
For future memory .....	32
Thanks!.....	37
Keep on learning and sharing.....	38
Contacts .....	38

## PORTO YOUTH STRATEGY 4.0

Porto Youth Strategy 4.0 was presented to and approved by...

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- Municipality of Porto Executive, meeting 28 JUN 2021;
- Local Council, extraordinary meeting 19 JUL 2021.

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**This strategy is yours.  
What will you do with it?**



## The Municipality of Porto recognizes youth as an opportunity and young people as agents of positive change

Porto is a youth-friendly, educating, university and innovative city. We are the home and office for the National Association of Young Entrepreneurs, National Federation of Youth Organisations, Porto Academic Federation, Porto Federation of Youth Organisations, Portuguese Youth Foundation and more than 100 other youth-led organisations. Porto is a space to create, dream, innovate, learn, live, participate, smile, socialize, work. We are the city for more than 29,000 young people and 91,000 students. We are Porto.

We know that young people are creative, resilient and supportive. They believe in democracy, in an open, just, environmentally-friendly and sustainable world. They want to design the present and the future of their city. A city with equal opportunities, with access to housing, culture and sports, with space for creation and experimentation, with quality learning, decent employment and entrepreneurship, connected to the world and the digital transition. A city where all young people can discover and fulfil their potential. Where they can emancipate themselves and find quality of life.

Therefore, we want to give back youth policies back to young people, discover and learn how they want to participate in democratic life and continue building Porto.

Investing in youth is investing in creativity and innovation. It is a smart decision that supports efficiency, governance, quality development and digitalization of public policies and services. It supports intergenerational justice, ensuring the empowerment and participation of the 21<sup>st</sup> century generation. Youth participation is a monitor for the quality of our democracy and a laboratory to continue build it. Investing in youth is investing in a more attractive, dynamic, just and sustainable city.

Porto Youth Strategy 4.0 is our commitment to young people. It was designed with openness, collaboration and participation. It created participation opportunities for all young people in Porto and shared responsibility with Porto Youth Council. Throughout 21 activities, including Erasmus+ #YouthUpPorto Youth Dialogue, 843 participants and more than 100 organisations were engaged, including young people decision-makers, youth workers, local partners, Portuguese municipalities, national and international organisations.

Porto Youth Strategy 4.0 is value-based, youth-centred and goal-oriented. It is an opportunity to amplify youth participation and youth work.

The multi-level approach combines Porto Youth Goals with the Portuguese National Plan for Youth, European Youth Goals, Sustainable Development Goals and European Commission priorities for 2019-2024; while also ensuring a clear connection to Lisboa+21 Declaration, Council of Europe Youth Sector Strategy 2030, European Union Youth Strategy 2019-2027, SALTO Participation Strategy and United Nations Youth Strategy 2030.

It creates a stage, backstage and collaborative platform to activate Porto Youth Goals, explore new approaches and move towards a 360° youth vision for the city.

Porto Youth Strategy 4.0 belongs to young people, youth organisations and the city. It is a starting point for a new generation of policies and programs.

Our mission, now, is to ensure political capital, resources, opportunities and visibility for young people and youth organisations to accept the challenge of activating Porto Youth Goals. We want to listen, dialogue, collaborate, develop solutions, innovate, evaluate and be accountable.

Porto Youth Strategy 4.0 is, without a doubt, different from the others. It is our... It is Porto.

**Rui Moreira**, Mayor of Porto

**Catarina Araújo**, Deputy-Mayor for Youth, Sports, Human Resources and Legal Services

## PORTO YOUTH STRATEGY 4.0 IS...<sup>1</sup>

- The Municipality of Porto's political commitment to young people
- The strategic framework for youth policies and programs
- An open and collaborative platform to activate Porto Youth Goals
- A tool for quality development
- An opportunity to create learning experiences, strengthen youth participation and improve the quality of life for young people in Porto.

## CONCEPT OF YOUTH<sup>2</sup>

YOUNG PEOPLE 15-32 YEARS OLD who were born, live, study, work or visit Porto

Porto Youth Strategy 4.0 targets young people, youth organisations<sup>3</sup> and youth workers<sup>4</sup>, and perceives them as both creators, partners and beneficiaries of youth policies and programs.

## APPROACH TO YOUTH AS AN OPPORTUNITY

Porto recognizes and values youth as an opportunity, full citizens, holders of rights and special protection, agents of positive change and partners for youth policies and city policies.

## GUIDING PRINCIPLES

Porto Youth Strategy 4.0 principles establish minimum quality standards to guide the design of youth policies, programs and activities.

ACCESS TO RIGHTS activate human rights, citizenship rights and youth rights

CAPACITATION support competences development and mutual learning

EQUAL OPPORTUNITIES accessible, clear, safe and visible to all young people

INCLUSION open to all young people and with special attention to young people with fewer opportunities

INNOVATION oriented towards quality development and adaptable to new generations of young people

PARTICIPATION co-creation, co-decision, collaboration, constructive dialogue, democratic culture

SUSTAINABILITY economic, environmental and social

YOUTH-CENTRED solutions developed by and with young people to address young people's needs and aspirations

## MISSION

**Engage Porto's youth in the co-creation, implementation and evaluation of inclusive, innovative and sustainable policies and programs that generate positive impact in the city.**

## DEADLINE

2021 – 2025

4 years to implement Porto Youth Strategy 4.0, fulfil Porto Youth Goals, evaluate results and impacts, as a process of quality development and youth participation.

Municipal Youth Plan [2009] Municipal Youth Plan 2.0 [2011] Municipal Youth Plan 3.0 [2017] Porto Youth Strategy 4.0 [2021]

Porto Youth Strategy 5.0 [2025]

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<sup>1</sup> Council of Europe [2009]; European Union – Council of Europe Youth Partnership [2019]; OECD [2019]. The concept of youth, approach to youth as an opportunity, principles, mission, vision, Porto Youth Goals and toolbox 4.0 are the result of Erasmus+ #YouthUpPorto Youth Dialogue, that organised 6 participatory labs between DEC 2020 – MAR 2021, to support constructive dialogue and collaboration between young people, youth workers and decision makers.

<sup>2</sup> The concept of youth identifies priority partners and target group, while maintaining a flexible, inclusive and open approach.

<sup>3</sup> Youth organisations refer to youth-led organisations and youth-oriented organisations, including non-profit youth organisations, junior enterprises, student unions, youth NGOs, youth-wings of political parties, youth work organisations.

<sup>4</sup> Council of Europe [2015c]; Council of Europe Recommendation CM/Rec[2017]4 of the Committee of Ministers to member States on Youth Work; Declaration of the 3<sup>rd</sup> European Youth Work Convention; Europe Goes Local [2019]; European Union – Council of Europe Youth Partnership [2020b]

VISION 4.0

**MAKE PORTO THE CITY  
WHERE YOUNG PEOPLE  
WANT TO STUDY, LIVE, WORK  
AND ACT AS AGENTS  
OF POSITIVE CHANGE.**

# PORTO YOUTH GOALS<sup>5</sup>

Porto Youth Strategy 4.0 is value-based, youth-centred and goal-oriented. It creates an open and collaborative platform to amplify young people's access to rights, participation and youth work. Porto Youth Goals connect local, national and international strategic agendas, in order to enhance action and opportunities.

## PORTO YOUTH GOALS





### 1. Youth employability

### 2. Quality learning

### 3. Diversity and equal opportunities

### 4. Environment and sustainable development

### 5. Youth participation

PORTO YOUTH GOALS: MULTI-LEVEL APPROACH					
Porto Youth Goals	Strategic Agendas	Portuguese National Plan for Youth 2018-2021	European Youth Goals	European Commission Priorities 2019-2024	Sustainable Development Goals
					
1. Youth employability	Employment	7. Quality Employment for All	A Europe fit for the digital age An economy that works for people	8. Decent work and economic growth 9. Industry, innovation and infrastructure	
2. Quality learning	Formal and non-formal Education	8. Quality Learning	A Europe fit for the digital age	4. Quality education	
3. Diversity and equal opportunities	Equality and social inclusion	2. Equality of All Genders 3. Inclusive Societies	An economy that works for people	1. No poverty 2. Zero hunger 5. Gender equality 8. Decent work and economic growth 10. Reduced inequalities 11. Sustainable cities and communities	
4. Environment and sustainable development	Environment and sustainable development	10. Sustainable Green Europe	A European Green Deal	11. Sustainable cities and communities 12. Responsible consumption and production 13. Climate action 14. Life below water 15. Life on land	
5. Youth participation	Governance and participation	1. Connecting EU with Youth 4. Information & Constructive Dialogue 9. Space and Participation for All 11. Youth Organisations & European Programmes	A new push for European democracy	16. Peace, justice and strong institutions	

<sup>5</sup> Porto Youth Goals establish five priorities, in order to optimize resources, results and impacts. The five goals were defined during Erasmus+ #YouthUpPorto Youth Dialogue. Porto Youth Strategy 4.0 maintains an open approach to cross-sectorial and multi-level youth policies, including other European, national and municipal strategies, policies and programs, that strengthen young people's access to rights, youth emancipation and empowerment, including the fields of culture and creativity [access, creation and experimentation], digitalization, fight against poverty, health and well-being [including mental health], housing, juvenile justice, leisure and free-time occupation, national and international mobility, science and technology, security, social protection, sports, urban mobility, urban planning and access to public space, among others. Porto Youth Goals connect Porto to the Council of Europe Youth Sector Strategy 2030, European Union Youth Strategy 2019-2027, SALTO Participation Strategy and United Nations Youth Strategy 2030.

# TARGETS

The 5 Porto Youth Goals establish 19 SMART targets – specific, measurable, achievable, relevant and time-bound – that set indicators to support planning, monitoring and evaluation. The progressive implementation of Porto Youth Strategy 4.0 includes the assessment and calibration of targets in 2023 and the final evaluation of results in 2025.

PORTO YOUTH GOALS: 1. YOUTH EMPLOYABILITY <sup>6</sup>			
Targets	Indicators	Results 2022	Results 2025
<b>1.1. Ensure all young people in Porto have access to vocational guidance/exploration and career management services</b>	Number of young people who participated in vocational guidance/ exploration and career management activities		
	Number of vocational guidance/exploration and career management activities developed by young people and youth organisations		
<b>1.2. Support 1,000-5,000 young people to develop digital competences</b>	Number of young people who participated in digital competences activities		
	Number of digital competences activities developed by young people and youth organisations		
	Percentage of young people that developed digital competences [self-assessment]		
<b>1.3. Support 1,000-5,000 young people to develop entrepreneurship and innovation competences</b>	Number of young people who participated in entrepreneurship and innovation competences activities		
	Number of entrepreneurship and innovation competences activities developed by young people and youth organisations		
	Percentage of young people that developed entrepreneurship and innovation competences [self-assessment]		
<b>1.4. Support 1,000-5,000 young people to strengthen employability competences</b>	Number of young people who participated in activities that promoted contact with the labour market		
	Number of NEET young people who participated in activities to strengthen employability competences		
	Number of young people who participated in internships [academic, extracurricular or professional]		
	Number of employability competences activities developed by young people and youth organisations		

<sup>6</sup> European Union [2019a]; European Youth Forum [2019c] and [2020d]; World Bank [2019].

PORTO YOUTH GOALS: 2. QUALITY LEARNING <sup>7</sup>			
Targets	Indicators	Results 2022	Results 2025
<b>2.1. Support the integration of all new high-school and higher education students</b>	Number of activities to attract, integrate and reintegrate students		
	Number of activities developed by high-school student unions and higher education student unions that receive support by the Municipality of Porto		
	Number of peer-learning activities developed in high-schools and higher education institutions		
	Number of visits to Study in Porto webpage		
<b>2.2. Engage 1,000-5,000 young people in non-formal learning activities</b>	Number of young people who participated in non-formal learning activities		
	Number of young people who had their first contact with non-formal learning		
	Number of non-formal learning activities developed by young people and youth organisations		
	Percentage of young people that developed competences in non-formal learning activities [self-assessment]		
<b>2.3. Support 1,000-5,000 young people to develop personal, social and learning-to-learn competences</b>	Number of young people who participated in youth work activities		
	Number of young people involved in Erasmus+ or European Solidarity Corps activities		
	Number of young people engaged with Porto Volunteering Network		
	Percentage of young people that developed personal, social and learning-to-learn competences [self-assessment]		

<sup>7</sup> Compass; Council of the European Union recommendation on Key Competences for Lifelong Learning; EU Youth Goals; Lisboa+21 Declaration on Youth Policies and Programmes; North-South Centre of the Council of Europe [2019]; United Nations [2018b]. The United Nations Youth Strategy 2030 and the European Union Youth Goals highlight the importance of quality learning, emphasizing universal access to collaborative, inclusive and participatory learning, learner-centred, capable of ensuring access to non-formal learning and lifelong learning, based on contents that are relevant to young people's lives and their communities, and able to support competences development, including in the fields of active citizenship, creativity, critical thinking, human rights, intercultural dialogue, mental health, personal and social competences, sexual and reproductive health, sustainability.

PORTO YOUTH GOALS: 3. DIVERSITY AND EQUAL OPPORTUNITIES <sup>8</sup>			
Targets	Indicators	Results 2022	Results 2025
<b>3.1. Increase by 10%-25% the number of actions developed by young people and youth organisations to promote diversity and equal opportunities</b>	Number of gender equality activities developed by young people and youth organisations		
	Number of activities targeting young people in need of special care developed by young people and youth organisations <sup>9</sup>		
	Percentage of participants in the activities developed by youth organisations that are young people with fewer opportunities		
	Number of youth organisations that include diversity policies for their governing bodies, work teams or activities		
	Gender balance in youth organisations' governing bodies		
<b>3.2. Ensure all young people in Porto have access to youth work services</b>	Number of young people from each borough that participated in youth activities		
	Number of young people from each borough that are engaged with Porto Volunteering Network		
	Number of youth organisations in each borough		
	Number of activities developed by young people and youth organisations in each borough		
<b>3.3. Support 500-2,500 young people to develop Human Rights competences</b>	Number of young people who participated in Human Rights activities		
	Number of Human Rights activities developed by young people and youth organisations		
	Percentage of young people that developed Human Rights competences [self-assessment]		
<b>3.4. Increase by 10%-25% the number of community-based projects developed by young people and youth organisations</b>	Number of social innovation training and mentoring activities developed by the Municipality of Porto for young people, youth organisations and youth workers		
	Number of community-based projects developed by young people and youth organisations		
	Number of collaboration agreements celebrated between the Municipality of Porto and youth organisations for the development of community-based projects		

<sup>8</sup> Council of Europe [2015c] and [2017b]; Declaration of the 3<sup>rd</sup> European Youth Work Convention; Europe Goes Local [2019]; Lisboa+21 Declaration on Youth Policies and Programmes; Municipality of Porto [2019]; North-South Centre of the Council of Europe [2019]; Recommendation CM/Rec[2017]4 of the Council of Europe Committee of Ministers to member States on Youth Work.

<sup>9</sup> By young people in need of special care we refer to minority groups, young people with less opportunities and young people at risk of exclusion or discrimination, including young women and girls, LGBTQI+ communities, young people in violent contexts, young people with disabilities, migrants, young people living in poverty or deprivation, institutionalized young people, Roma community, young delinquents, refugees, among others.

## PORTO YOUTH GOALS: 4. ENVIRONMENT AND SUSTAINABLE DEVELOPMENT<sup>10</sup>

Targets	Indicators	Results 2022	Results 2025
<b>4.1. Develop 5-50 environmental awareness campaigns with young people</b>	Number of climate action awareness campaigns developed with young people and youth organisations		
	Number of young people who participated in the development of climate action awareness campaigns		
	Outreach of climate action awareness campaigns developed by young people and youth organisations		
<b>4.2. Engage 1,000-5,000 young people in environmental awareness actions</b>	Number of young people who participated in environmental awareness activities		
	Number of environmental awareness activities developed by young people and youth organisations		
	Percentage of young people that developed environmentally friendly competences [self-assessment]		
<b>4.3. Increase by 10%-25% the number of green and environmentally friendly youth organisations</b>	Number of youth organisations that include green and environmentally friendly policies		
	Number of green and environmentally friendly activities developed by youth organisations		
	Number of climate action training and mentoring activities developed by the Municipality of Porto for young people, youth organisations and youth workers		
<b>4.4. Ensure that, at least, 75% of the Municipal Youth Division activities are green and environmentally friendly</b>	Percentage of Municipal Youth Division activities that are green and environmentally friendly		
	Number of green and environmentally friendly policies adopted by the Municipal Youth Division		

• <sup>10</sup> AIESEC [2017]; European Youth Information and Counselling Agency – Eurodesk [2020]; United Nations [2018a].



## PORTO YOUTH GOALS: 5. YOUTH PARTICIPATION<sup>11</sup>

Targets	Indicators	Results 2022	Results 2025
<b>5.1. Implement the A3 Declaration to modernize Local Youth Councils<sup>12</sup></b>	Number of training activities developed by the Municipality of Porto for Porto Youth Council		
	Number of ideas from the A3 Declaration to modernize Local Youth Councils implemented by Porto Youth Council		
	Number of activities co-created with Porto Youth Council		
<b>5.2. Support 1,000-5,000 young people to develop citizenship competences</b>	Number of young people who participated in youth participation activities		
	Number of youth participation activities developed by young people and youth organisations		
	Percentage of young people that developed citizenship competences [self-assessment]		
<b>5.3. Strengthen the collaboration, innovation and sustainability of youth organisations</b>	Number of training and mentoring activities developed by the Municipality of Porto for high-school students unions		
	Number of training and mentoring activities developed by the Municipality of Porto for youth organisations and youth workers		
	Amount of funding granted by the Municipality of Porto to youth organisations [collaboration agreements, grants, open calls and public procurement]		
	Number of collaboration agreements celebrated between the Municipality of Porto and youth organisations		
	Number of open calls launched by the Municipality of Porto for youth organisations and youth workers		
	Number of work spaces / youth centres for young people and youth organisations in the city		
<b>5.4. Strengthen the access of all young people in Porto to quality youth information<sup>13</sup></b>	Number of young people who participated in youth information activities		
	Number of youth information campaigns developed with young people and youth organisations		
	Percentage of young people that developed media and information literacy competences [self-assessment]		
	Number of youth information services in the city		

<sup>11</sup> Centro Português de Informação Juvenil [2019]; Council of Europe [2015b]; Democracy-Reloading; DUPOUEY.Valentin [2018]; European Youth Information and Counselling Agency [2018]; SALTO Participation and Information [2021].

<sup>12</sup> Municipality of Braga and Municipality of Porto [2021]. A3 Declaration to modernize Local Youth Councils is the result of A3: Local Youth Councils National Meeting 2021, co-organised by the Municipality of Porto, Municipality of Braga, National Youth Council, National Federation of Youth Organisations and the Portuguese Institute for Sports and Youth, Braga / Portugal, 23-24 APR 2021. It introduces 10 ideas to modernize Local Youth Councils and amplify youth participation.

<sup>13</sup> «Having equal access to quality and free information is a prerequisite for [young people] to make use of their rights, to make responsible decisions and to participate in society in its social, economic and political dimensions». «What is Youth Information»: [www.eryica.org/what-is-youth-information](http://www.eryica.org/what-is-youth-information) [30 APR 2021]. For the purpose of Porto Youth Strategy 4.0, youth information services must comply with the European Youth Information Charter.

## **A PLATFORM FOR PARTICIPATION**

Porto Youth Strategy 4.0 provides a platform for youth participation and youth work. Youth is recognized as an opportunity and young people as agents of positive change. Young people, youth organisations, youth workers, local organisations and the Municipality of Porto share the responsibility for setting the youth agenda, developing, implementing and evaluating activities to fulfil Porto Youth Goals. The Municipality of Porto must promote and support youth participation and youth work, ensuring political capital, resources and visibility.

### **ACTIVE PARTNERSHIP WITH PORTO YOUTH COUNCIL**

The Municipality of Porto and Porto Youth Council must collaborate in the creation, implementation and evaluation of the annual activity plans; the quality development of Porto Youth Council; and its ability to represent all young people and youth organisations in Porto.

### **ANNUAL ACTIVITY PLANS MAKE A FLEXIBLE ACTION PLAN**

The Municipal Youth Division's annual activity plans for the period 2022-2025 represent a dynamic and flexible action plan for Porto Youth Strategy 4.0. They must be designed with Porto Youth Council, address principles, resources, processes, results and opportunities to fulfil Porto Youth Goals and support quality development. The Municipality of Porto must maintain a specific budget for Youth / Municipal Youth Division.

### **COLLABORATION AND NETWORKING**

The Municipality of Porto and Porto Youth Council must share information, best practices and tools with youth organisations and youth workers and support local, national and international partnerships. Porto Youth Strategy 4.0 is open to synergies and improvements that may be identified by other municipal strategies, policies and councils, including Porto Education Council.

### **CONSULTATION AND CONSTRUCTIVE DIALOGUE WITH YOUTH**

The Municipality of Porto must engage, listen to and dialogue with young people, youth organisations and youth workers, during all stages: decision, creation, implementation and evaluation. Porto Youth Council must fulfil its mission of representing all young people and youth organisations in Porto and the Municipal Youth Division must also reach out to young people with fewer opportunities, under-represented or who usually do not participate.

### **MEANINGFUL PARTICIPATION**

Youth participation, young people's ideas and Municipality of Porto commitments must deliver results. The Municipal Youth Division must document the activities and ensure feedback loops to explain to young people, youth organisations, youth workers and Porto Youth Council what was done and what was not done [and why it was not done].

### **RESOURCES FOR YOUTH PARTICIPATION AND YOUTH WORK**

The Municipality of Porto must continue to reinforce Toolbox 4.0 and ensure conditions for young people, youth organisations and youth workers to lead new actions.

### **SHARED RESPONSIBILITY TO ACTIVATE PORTO YOUTH GOALS**

Young people, youth organisations, youth workers, Porto Youth Council, local organisations and the Municipality of Porto share the responsibility for communication, implementation, evaluation, dissemination and quality development of Porto Youth Strategy Porto 4.0.

### **STRENGTHENING YOUTH WORK AND YOUTH PARTICIPATION**

Young people should be involved in the creation, implementation and evaluation of activities. Activities should respect youth work and non-formal learning principles, methods and quality standards and enhance youth work competences. Youth work is an opportunity to strengthen youth participation.

### **YOUNG PEOPLE DEFINE THE YOUTH AGENDA**

Young people, youth organisations, youth workers and Porto Youth Council must be involved, proactively or by Municipality of Porto initiative, in the definition of the agenda and actions to implement Porto Youth Strategy Porto 4.0, strengthen youth participation and improve the quality of life for young people in Porto.

## COMMITMENTS

### Mayor and Deputy-Mayor for Youth

Ensure political and public commitment to youth and youth participation

Maintain a Deputy-Mayor for Youth

Maintain a Municipal Youth Division [dedicated service for youth policies]

Update the Municipal Youth Division's competences

- a) Plan, communicate, implement and evaluate Porto Youth Strategy 4.0
- b) Ensure and support the work of Porto Youth Council
- c) Promote and support non-formal learning
- d) Promote and support youth information
- e) Promote and support youth participation
- f) Promote and support youth work
- g) Support the innovation and sustainability of stronger youth organisations
- h) Promote cross-sectorial collaboration within the municipality
- i) Promote multi-level collaboration with local, national and international organisations
- j) Ensure the consistency of Porto youth policies with local, national and international quality standards
- k) Document, evaluate and ensure the accountability of activities to young people, youth organisations, partners, Porto Youth Council and the Deputy-Mayor for Youth

Ensure adequate and sustainable resources

- Progressively reinforce the Municipal Youth Division budget, in order to index it to 0.1% of the Municipal Budget, until 2025

Promote a cross-sectorial vision of youth and the collaboration within the Municipality of Porto

Evaluate results

Be accountable to youth, Porto Youth Council, Municipality, Local Council and the city

### Municipal Youth Division

Distribute the Municipal Youth Division budget

- 50% activities developed by the Municipal Youth Division
- 20% activities developed with Porto Youth Council
- 15% open calls for youth participation and youth work activities
- 15% collaboration agreements and grants for youth organisations

Create an internship program for youth workers and youth information workers in the Municipal Youth Division

# TOOLBOX 4.0

The toolbox brings together resources for young people, youth organisations and youth workers to activate Porto Youth Strategy 4.0. It is continually open to new tools.

## ACTIVE CITIZENSHIP LEARNING

**Youth capacitation, through formal, non-formal and informal learning activities designed to enhance individual responsibility, critical analysis of reality, informed decision-making and active participation in the processes of building their communities and democracy.**

1. Youth Participation App: documentation and recognition of active citizenship <sup>[new]</sup>
2. Porto Pool of Trainers <sup>[new]</sup>
  - Training of trainers/facilitators in non-formal learning
  - Coaching, mentoring and peer-learning
3. Café Democracy: constructive dialogue between young people, decision-makers and youth workers <sup>[new]</sup>
4. Capacita.te: non-formal learning program for young people, youth organisations and youth workers
  - Training activities: democratic culture, human rights, intercultural dialogue, management of youth organisations, media and information literacy, volunteering
5. Municipality of Porto Open Day: constructive dialogue between young people and decision-makers <sup>[new]</sup>
6. International Youth Day: program and activities developed with young people and youth organisations <sup>[new]</sup>
7. Porto Youth Work Webinars 2.0: networking between youth organisations and youth workers <sup>[new]</sup>
8. Training program for high-school student unions <sup>[new]</sup>
9. Network of Youth Centres <sup>[new]</sup>
  - Shared-management, co-working, development of youth work activities, peer-learning
10. Porto Volunteering Network: Youth Volunteer Program <sup>[new]</sup>

## YOUTH INFORMATION

**Attractive and clear information that addresses the needs and aspirations of young people. Able to project opportunities, funding and support mechanisms and the work of youth organisations. Should support equal opportunities, competence development, collaboration, youth participation, youth empowerment and positive change.**

1. Youth information service <sup>[new]</sup>
  - Physical and digital workspace
  - Aligned with the European Youth Information Charter
  - Developed with young people and youth organisations
  - Communication of opportunities, funding and support mechanisms for young people, youth organisations and youth workers
  - Development of youth information campaigns
  - Showcase of local youth projects and youth organisations
  - Collaboration with the Portuguese Youth Information Centre, Portuguese Institute for Sports and Youth, ERYCA, Eurodesk
2. Capacita.te: non-formal learning program for young people, youth organisations and youth workers
  - Training activities: youth information, communication, media and information literacy
3. Youth Organisations Day: annual exhibition of youth organisations <sup>[new]</sup>
4. European Youth Information Day: co-creation of youth information campaigns with high-schools and higher education institutions <sup>[new]</sup>
5. Porto Youth Strategy 4.0 Communication Plan <sup>[new]</sup>
6. Youthful Porto National Award: best practices of youth information, youth participation and youth work <sup>[new]</sup>
7. Municipal Youth Division internship program: youth information and communication <sup>[new]</sup>
8. Porto Youth Network: digital platform to showcase local youth organisations <sup>[new]</sup>
9. Enhanced visibility of Porto Youth Council <sup>[new]</sup>
10. Presentation of Municipal Youth Division's activities in local events <sup>[new]</sup>

## STRONGER YOUTH ORGANISATIONS

**Mechanisms to support the collaboration, innovation and sustainability of open, coherent, competitive, democratic, inclusive, strategic and transparent youth organisations that contribute for the development of Porto.**

1. Support for youth organisations
  - Digitalization of processes and services
  - Mapping new needs and aspirations from youth organisations and youth workers
  - Support the creation of new youth organisations
  - Support the visibility of youth organisations
  - Training and mentoring activities for youth leaders and youth volunteers
2. Capacita.te: non-formal learning program for young people, youth organisations and youth workers
  - Training activities: fundraising, design thinking and service design, management of youth organisation, project management, social innovation, volunteer management, youth work
3. Casa das Associações / House of Youth Organisations: renewal of the collaboration agreement with Porto Federation of Youth Organisations
  - Incubation and acceleration of youth organisations
  - One stop shop for youth participation and youth organisations
  - Shared-management, co-working, development of youth work activities, peer-learning
4. Portuguese Youth Information Centre: knowledge production and peer-learning activities developed with the National Federation of Youth Organisations
5. Youth Organisations Day: annual exhibition of youth organisations <sup>[new]</sup>
6. Spaces for co-working, development of youth work activities and peer-learning
  - Network of Youth Centres
  - Free reservation of municipal buildings for youth-led activities
  - Free reservation of public stands for youth organisations during municipal and city events
7. Funding for youth organisations: collaboration agreements, grants, open calls and public procurement
  - Clear, accessible and transparent rules and assessment criteria
  - Open calls for youth organisations and youth workers
    - Competitive processes
    - Creative and experimental processes
  - Evaluation and communication of all funding given to youth organisations
  - Fundraising training activities and mentoring
8. Implementation of A3 Declaration to modernize Local Youth Councils <sup>[new]</sup>
9. Porto Youth Work Webinars 2.0: networking between youth organisations and youth workers <sup>[new]</sup>
10. Porto Youth Network: digital platform to showcase local youth organisations <sup>[new]</sup>

## YOUTH PARTICIPATION

**Right, space, opportunities, tools and support for all young people to get involved, express themselves and influence the construction of their communities and democracy.**

1. Debate Your City: youth analysis of local policies
2. Support for youth participation activities: Youth Parliament, Model UN, Model EU <sup>[new]</sup>
3. Café Democracy: constructive dialogue between young people, decision-makers and youth workers <sup>[new]</sup>
4. Municipal Youth Division Activity Plans Idea Lab <sup>[new]</sup>
5. European Union Youth Dialogue
6. Porto Federation of High-School Student Unions <sup>[new]</sup>
  - Capacitation, collaboration, networking, peer-learning, project development
7. Implementation of A3 Declaration to modernize Local Youth Councils <sup>[new]</sup>
8. Youth Participation Monitor: documentation and monitoring of the implementation of ideas developed by young people and youth organisations <sup>[new]</sup>
9. PortoYouthFest: annual participation festival co-created with young people and youth organisations <sup>[new]</sup>
10. Youthful Porto National Award: best practices of youth information, youth participation and youth work <sup>[new]</sup>

## YOUTH WORK

**Non-formal and informal learning activities carried out with young people, considering the interests of young people, voluntary participation, the development of citizenship and personal and social competences, and an active collaboration in all stages: decision, planning, implementation, evaluation.**

1. Digital youth work <sup>[new]</sup>
  - Development of digital youth work tools
  - Digital and blended activities
  - Support the digital transition of youth organisations
  - Training of young people, youth organisations and youth workers
2. Porto Pool of Youth Workers <sup>[new]</sup>
  - Training of youth workers and volunteers
  - Network of youth centres: annual youth work activities plan
3. Capacita.te: non-formal learning program for young people, youth organisations and youth workers
  - Training activities: youth work, digital youth work
4. Knowledge support and quality development <sup>[new]</sup>
  - Key competences to work with young people
  - Recognition and validation of non-formal learning
  - Youth Emancipation Charter
  - Youth work and digital youth work tools
  - Youth work quality indicators
5. Development of activities with young people and youth organisations <sup>[new]</sup>
  - European Youth Information Day
  - Global Education Week
  - Human Rights Day
  - International Youth Day
  - PortoYouthFest
  - Youth Organisations Day
6. Funding for youth work activities: collaboration agreements, grants, open calls and public procurement <sup>[new]</sup>
7. Porto Youth Work Webinars 2.0: networking between youth organisations and youth workers <sup>[new]</sup>
8. Youthful Porto National Award: best practices of youth information, youth participation and youth work <sup>[new]</sup>
9. Municipal Youth Division internship program: youth workers <sup>[new]</sup>
10. Network of Youth Centres <sup>[new]</sup>
  - Shared-management, co-working, development of youth work activities, peer-learning

## **Citizenship competence**

**[European Union Council Recommendation of 22 May 2018 on key competences for lifelong learning]**

Ability to act as responsible citizens and to fully participate in civic and social life, based on understanding of social, economic, legal and political concepts and structures, as well as global developments and sustainability.

## **Digital competence**

**[European Union Council Recommendation of 22 May 2018 on key competences for lifelong learning]**

Confident, critical and responsible use of, and engagement with, digital technologies for learning, at work, and for participation in society. It includes information and data literacy, communication and collaboration, media literacy, digital content creation [including programming], safety [including digital well-being and competences related to cybersecurity], intellectual property related questions, problem solving and critical thinking.

## **Entrepreneurship competence**

**[European Union Council Recommendation of 22 May 2018 on key competences for lifelong learning]**

Capacity to act upon opportunities and ideas, and to transform them into values for others. It is founded upon creativity, critical thinking and problem solving, taking initiative and perseverance and the ability to work collaboratively in order to plan and manage projects that are of cultural, social or financial value.

## **Personal, social and learning to learn competence**

**[European Union Council Recommendation of 22 May 2018 on key competences for lifelong learning]**

Ability to reflect upon oneself, effectively manage time and information, work with others in a constructive way, remain resilient and manage one's own learning and career. It includes the ability to cope with uncertainty and complexity, learn to learn, support one's physical and emotional wellbeing, to maintain physical and mental health, and to be able to lead a health-conscious, future-oriented life, empathize and manage conflict in an inclusive and supportive context.

## **Competences for engaging youth in municipal decision-making**

**[Democracy Reloading]**

- Creating a supportive environment within the municipality to involve young people in decision-making
- Empowering young people and their organisations and communities to participate in municipal decision-making
- Developing policy, strategy and structure for youth participation in decision-making
- Managing youth participation in decision-making and validating its impact

## **Youth work competences**

**[Council of Europe Youth Work Portfolio]**

1. Address the needs and aspirations of young people
2. Provide learning opportunities for young people
3. Support and empower young people in making sense of the society they live in and engage with it
4. Support young people in actively and constructively addressing intercultural relations
5. Actively practise evaluation to improve the quality of the youth work conducted
6. Support collective learning in teams
7. Contribute to the development of their organisation and to making policies / programmes work better for young people
8. Develop, conduct and evaluate projects



# COMMUNICATION

The Municipal Youth Division must develop a communication plan to ensure young people, youth organisations and youth workers are aware of Porto Youth Strategy 4.0 and know how they can activate Porto Youth Goals<sup>14</sup>.

The communication plan must ensure the visibility of opportunities for young people and of the activities developed by young people, youth organisations, youth workers, local partners and the Municipality of Porto. It must also ensure the visibility of Porto Youth Council and local youth organisations.

All information concerning Porto Youth Strategy 4.0 and Porto Youth Goals is accessible, free, open and available at [cm-porto.pt](http://cm-porto.pt): presentations, activities, tools, evaluation.

## Communication guidelines<sup>15</sup>

- Campaigns and contents are co-created with young people, in line with youth work principles and practices
- Collaboration with high-schools, Portuguese Youth Information Centre, Portuguese Institute for Sports and Youth, ERYCA, Eurodesk and higher education institutions in the fields of communication, design, journalism, marketing and multimedia
- Dissemination of national and international youth campaigns
- Municipal Youth Division internship program for youth information and communication
- Visibility of local youth organisations activities
- Visibility of opportunities for young people
- Youth-friendly language, channels and campaigns
- Bilingual contents [Portuguese and English]

## Contents to be develop

- Porto Youth Strategy 4.0: document, short version, presentations and webpage
- Porto Youth Strategy 4.0 Communication Plan
- #YouthUpPorto Roadmap 4.0: how we designed Porto Youth Strategy 4.0
- #YouthUpPorto Roadmap: model for designing Porto Youth Strategy 4.0
- Agents of Change 4.0 – Young persons' guide to activate Porto Youth Goals
- Campaigns
- Municipal Youth Division activities: posters, mailing, newsletter, Porto. news webpage, web calendar
- Municipality of Porto funding and support mechanisms for youth organisations and youth workers
- Porto Youth Goals: communication materials
- Porto Youth Monitor
- Porto Youth Network webpage

## Channels

- Municipality of Porto website
  - Youth: [cm-porto.pt/juventude/juventude](http://cm-porto.pt/juventude/juventude)
  - Youth calendar
- Porto Youth Council webpage: [cm-porto.pt/conselhos-municipais/conselho-municipal-de-juventude-do-porto](http://cm-porto.pt/conselhos-municipais/conselho-municipal-de-juventude-do-porto)
- Study in Porto webpage: [studyinporto.pt](http://studyinporto.pt)
- Porto. news webpage: [porto.pt](http://porto.pt)
- Municipal Youth Division Office: Rua do Bolhão 164 | 4000-111 Porto – Portugal
- Email: [juventude@cm-porto.pt](mailto:juventude@cm-porto.pt)
- Phone: [+351] 222 097 030
- Virtual meeting: booked by email or phone
- Newsletter Education, Sports and Youth

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<sup>14</sup> Communication plan must follow the Municipality of Porto communication strategy and Porto. brand guidelines.

<sup>15</sup> European Youth Information and Counselling Agency [2018] and [2020], Eurodesk and SALTO Participation Pool.



## WHAT ARE THE LOCAL YOUTH COUNCILS?

Local youth councils are the consultative body of municipalities for issues related to youth policies.

Article 2

### What is their mission?

- a] Collaborate in the definition and implementation of municipal youth policies, ensuring their articulation and coordination with other sectorial policies, namely in the fields of employment and vocational training, housing, education and higher education, culture, sports, health and social inclusion
- b] Ensure the audition and representation of public and private organisations that, at municipal level, develop work related to youth
- c] Contribute to a sound knowledge of economic, social and cultural indicators related to youth
- d] Promote the discussion of matters related to the needs and aspirations of the youth population residing in the municipality
- e] Disseminate research related to youth
- f] Promote youth initiatives at local level
- g] Collaborate with the municipality for the exercise of its competences related to youth
- h] Encourage and support youth organisations, ensuring their representation in the municipality, as well as with other public and private organisations, national or foreign
- i] Promote the collaboration between youth organisations within their scope of action

Article 3

### Who can participate?

- a] The Mayor, who presides the Local Youth Council
- b] One member of each party or group of citizens represented in the Local Council
- c] The municipality's representative to the Regional Youth Council
- d] One representative of each youth organisation located in the municipality and registered in the National Register of Youth Organisations [RNAJ]
- e] One representative of each high-school student union located in the municipality
- f] One representative of each higher-education student union located in the municipality
- g] One representative of each student federation registered in RNAJ and with geographical scope in the municipality, or those where the municipality's student unions represent more than 50% of the members
- h] One representative of each youth-wing of political parties represented in the Local Council or in the Portuguese Parliament
- i] One representative of each national youth organisation and equivalent to youth organisation, under the terms of number 3 of article 3 of Law 23/2006

Article 4

Portuguese Law 8/2009, updated by Law 06/2012 – Legal Framework for Local Youth Councils

In 2021, the Municipality of Porto, the Municipality of Braga, the National Youth Council, the National Federation of Youth Organisations and the Portuguese Institute for Sports and Youth co-organized A3: Local Youth Councils National Meeting to produce the A3 Declaration to modernize Local Youth Councils and strengthen youth participation at the local level.

## EVALUATION

The evaluation of Porto Youth Strategy 4.0 is a process of collecting, analysing and sharing information, to reinforce accountability, efficiency, participation and transparency<sup>16</sup>:

- ability to adapt to change
- documentation and visibility of the value of youth policies
- effective and efficient use of public resources
- knowledge sharing and support to mutual learning
- knowledge-based and evidence-based policy development
- quality development of youth policies and programs

Fulfilling Porto Youth Goals is the benchmark for evaluating Porto Youth Strategy 4.0. Its monitoring will be ensured by the annual Municipal Youth Division Activity Reports.

In order to support quality development of local youth policies, a set of complementary indicators are also defined to assess the coherence between principles and practices; work processes; resources invested; results achieved; impacts generated; considering the combined perspectives of young people and youth organisations, youth workers, Porto Youth Council and the Municipality of Porto.

Porto Youth Strategy 4.0 evaluation is a process open to all stakeholders, and with special interest in engaging young people, partners and Porto Youth Council to reinforce:

- accountability and scrutiny
- learning for active citizenship
- political will
- youth participation and youth work

The Municipal Youth Division Activity Report 2021 and the reports created for #YouthUpPorto Research provide the baseline data for comparative analysis. The Municipal Youth Division Activity Plan 2022 begins improving the processes of mapping, assessing and disseminating data.

Impact and sustainability evaluation will be carried out by an external and independent partner to be identified in the beginning stage of implementation. Porto Youth Strategy 4.0 should be calibrated by the end of 2023 and produce and a public final evaluation report in 2025.

### Evaluation guidelines

- All activities must include registration form, attendance sheet, participants evaluation, work teams evaluation and activity report
- External and independent partner must be contracted for the impact and sustainability evaluation
- Internal quality and management tools must support assessment: SIADAP 1; BSC; Risk management; SIADAP 3
- National and international quality standards should be used for [self]assessment and comparative analysis
- Porto Youth Council must produce annual position paper regarding Porto Youth Strategy 4.0 [evaluation of the implementation and recommendations for improvement and continuity]
- The Municipal Youth Division annual activity reports must include monitoring and evaluation of Porto Youth Strategy 4.0 and Porto Youth Goals
- The Municipal Youth Division must document the implementation of Porto Youth Strategy 4.0 and explain to young people and Porto Youth Council what was done and what was not done [and why it was not done]
- The Municipal Youth Division must organize regular meetings with stakeholders, to share information about the implementation and gather contributions for further development
- The Municipal Youth Division must prepare public and accessible activity reports, present them to Porto Youth Council and Porto Education Council and shared them online

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<sup>16</sup> Council of Europe [2018c]; Europe Goes Local [2019]; European Union [2017]; European Union – Council of Europe Youth Partnership [2020a]; European Youth Forum [2017]; OECD [2017].

## PORTO YOUTH STRATEGY 4.0 MONITORING AND EVALUATION DEADLINES

Activities evaluation: participants	At the end of each activity
Activities evaluation: work teams	At the end of each activity
Activities impact evaluation: participants	6-12 months after each activity
Activity reports [for all activities]	15 days after each activity
Child Friendly Cities Initiative reports [UNICEF]	2021 – 2022 – 2023 – 2024 – 2025
Context analysis and risk management: stakeholders + SWOT + PESTEL	2021 – 2022 – 2023 – 2024 – 2025
Council of Europe Youth Work Portfolio self-assessment and comparative analysis	2021 – 2023 – 2025
Democracy Reloading competences to support youth participation self-assessment and comparative analysis	2021 – 2023 – 2025
Impact and sustainability evaluation	2023 – 2025
Municipal Youth Division activities reports	Annual. JAN
Municipal Youth Division Balanced Scorecard	Every three months
Municipal Youth Division reports to the Local Council	Every two months
Municipality of Porto Quality System Audits [internal and external]	2021 – 2022 – 2023 – 2024 – 2025
Porto Youth Council position paper regarding Porto Youth Strategy 4.0	2021 – 2022 – 2023 – 2024 – 2025
Porto Youth Council position paper regarding the annual Activity Plan	2021 – 2022 – 2023 – 2024 – 2025
Porto Youth Council position paper regarding the annual Activity Report	2021 – 2022 – 2023 – 2024 – 2025
Porto Youth Council satisfaction survey	2020 – 2022 – 2023 – 2024 – 2025
Porto Youth Goals progress	2021 – 2022 – 2023 – 2024 – 2025
Porto Youth Strategy 4.0 final evaluation report	2025
SIADAP 1 [Municipal Youth Division evaluation]	2021 – 2022 – 2023 – 2024 – 2025
SIADAP 3 [Municipal Youth Division civil servants evaluation]	2021-2022 – 2023-2024 – 2025-2026
Youth Monitor [Quality of Life for Young People in Porto]	2020 – 2023 – 2025
Youth Monitor [State of Youth]	2020 – 2023 – 2025
Youth Monitor [Youth Participation]	2021 – 2022 – 2023 – 2024 – 2025
Youth Policy assessment [Council of Europe Self-assessment Tool for Youth Policy]	2020 – 2023 – 2025
Youth Policy assessment [European Youth Forum Quality Standards for Youth Policy]	2021 – 2023 – 2025
Youth-Friendly Municipality Quality Label [FNAJ]	2021 – 2022 – 2023 – 2024 – 2025

QUALITY DEVELOPMENT INDICATORS [principles, processes, resources, results, impacts]		TARGET
<b>Evaluation carried out by participants of the activities</b>		
<b>Diversity and equal opportunities</b>		
The activities ensured space for diversity of participants and perspectives		70%
The activities took place in an accessible environment for young people		70%
<b>Learning</b>		
The activities challenged participants to broaden their horizons		70%
The activities supported participants to develop citizenship competences		70%
The activities supported participants to develop digital competences* digital activities		70%
The activities supported participants to develop entrepreneurship competences* entrepreneurship activities		70%
The activities supported participants to develop personal and social competences		70%
The activities supported participants to develop youth work competences* activities for youth workers		70%
The activities supported participants to...		
<b>Participation</b>		
The activities ensured an environment where participants felt comfortable to express their ideas		70%
The activities ensured an environment where participants felt their ideas were valued		70%
The activities ensured an environment where participants felt the ideas of others were equally valued		70%
<b>Treatment and safety</b>		
The activities ensured an environment of mutual respect between all participants		70%
The activities promoted collaboration between participants		70%
The activities took place in a safe environment for young people		90%
The activities were flexible to the specific needs of the participants		70%
<b>Satisfaction</b>		
The activities promoted the vision of young people as an opportunity and agents of positive change		70%
The activities responded to young people's needs and aspirations		70%
The activities were fun		70%
Overall satisfaction		70%
<b>Impact evaluation carried out by participants of the activities [6-12 months after the activities]</b>		
<b>Learning</b>		
The activities supported participants to develop citizenship competences		70%
The activities supported participants to develop digital competences* digital activities		70%
The activities supported participants to develop entrepreneurship competences* entrepreneurship activities		70%
The activities supported participants to develop personal and social competences		70%
The activities supported participants to develop youth work competences* activities for youth workers		70%
The activities supported participants to...		70%
<b>Participation</b>		
After the activities, participants activated Porto Youth Goals		10%
After the activities, participants developed at least one idea that resulted from the activity		10%
Participation in the activities reinforced participants' will to engage with their community		25%
The activities supported participants to create new partnerships* youth workers and youth organisations		25%
The activities supported participants to create new projects* youth workers and youth organisations		25%
The activities supported participants to improve work processes* youth workers and youth organisations		25%

## Evaluation carried out by work teams [youth workers, trainers, facilitators]

### Youth work principles

The activities considered young people as partners and agents of change	80%
The activities ensured a collaborative environment	80%
The activities supported participants to develop citizenship competences	80%
The activities supported participants to develop personal and social competences	80%
The activities were developed with non-formal learning principles and practices	80%

### Work processes

Project coordinators provided adequate and constructive guidance and support to the work team	80%
The activities adopted green and environmentally friendly practices	75%
The activities clearly defined the role and tasks of participants	80%
The activities ensured an evaluation form for participants	80%
The activities ensured moments for reflection on learning with participants	80%
The activities had clear objectives	80%
The activities included a work plan	80%
The activities included an infopack for participants	80%
The activities used digital youth work / digital participation tools	50%
The organisation of work/tasks was adequate	80%
The work teams received, in advance, the profile of participants	80%

### Resources invested

The activities had the necessary human resources to achieve the proposed goals	80%
The activities had the necessary budget to achieve the proposed goals	80%
The activities had the necessary equipment and materials to achieve the proposed goals	80%
The activities took place in a suited environment to achieve the proposed goals	80%
The work teams had the necessary competences to achieve the proposed goals	80%
Number of people in the work teams	
Age of the work teams members	
Gender balance in the work teams	Less than 10% deviation

### Results

The activities achieved the expected goals and targets	80%
Number of young people who participated in the creation of activities* if applicable	
Number of young people who participated in the planning and preparation of activities* if applicable	
Number of young people who participated in fundraising for activities* if applicable	
Number of young people who participated in the communication and dissemination of activities* if applicable	
Number of young people who participated in the implementation of activities	
Number of young people who participated in the evaluation of activities	
The activities supported the work teams to develop youth work competences	80%
The activities delivered outputs [documents, tools, new activities]	80%

### Satisfaction

The activities were fun	70%
Overall satisfaction	70%

Evaluation carried out by Porto Youth Council* to be updated with A3 Declaration to modernize Local Youth Councils	
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Member-organisations satisfaction with Porto Youth Council	60%
Number of activities developed by the Municipality of Porto with Porto Youth Council	
Number of organisations represented in Porto Youth Council	100
Number of proposals approved by Porto Youth Council	
Number of proposals submitted by Porto Youth Council member-organisations	
Number of training activities developed by the Municipality of Porto for Porto Youth Council	8
Percentage of member-organisations participating in Porto Youth Council meetings	60%

Evaluation carried out by the Municipal Youth Division	
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Number of participants in the activities	
Number of young people who participated in the activities [individual participants / single participation]	
Number of new participants in the activities [first contact with the Municipality of Porto]	25%
Number of non-organized young people who participated in the activities	
Number of young people with fewer opportunities who participated in the activities	25%
Number of youth organisations that participated in the activities	
Gender balance of participants	Less than 10% deviation
Distribution of participants by borough	
Percentage of vacancies filled in the activities	70%
Percentage of activities developed with young people [mixed work teams]	30%
Number of activities developed by the Municipality of Porto to activate Porto Youth Goals	
Number of activities developed by young people and youth organisations to activate Porto Youth Goals	
Percentage of activities communicated in the Municipality of Porto website	90%
Cost of activities per hour of contact with participants	
Cost of activities per participant	

* Targets must be reviewed in 2023, considering the experience and results of 2021-2023
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# CONSISTENCY WITH QUALITY STANDARDS

## Some benchmarks for the implementation and evaluation of Porto Youth Strategy 4.0

12 Principles of Good Democratic Governance [Council of Europe]

A3 Declaration to modernize Local Youth Councils [Braga – Porto]

Braga Declaration on Local Youth Policies [National Federation of Youth Organisations]

Child Friendly Cities Initiative [UNICEF]

Competences for Democratic Culture [Council of Europe]

EU Youth Strategy 2019-2027 [European Union]

European Charter on Local Youth Work [Europe Goes Local]

European Youth Information Quality Label [ERYICA]

European Youth Work Agenda / Bonn Process

Improving Youth Work: Your Guide to Quality Development [European Union]

Lisboa+21 Declaration on Youth Policies and Programmes

Map of Competences for Engaging Youth in Municipal Decision-making [Democracy Reloading]

National Network of Youth-Friendly Municipalities [National Federation of Youth Organisations]

National Plan for Local Youth Policies [National Federation of Youth Organisations]

National Plan for Youth

Quality Management in Youth Information and Counselling [ERYICA]

Quality Standards for Youth Policy [European Youth Forum]

Revised European Charter on the Participation of Young People in Local and Regional Life [Council of Europe]

Self-assessment Tool for Youth Policy [Council of Europe]

Young People's Access to Rights – Recommendation CM/Rec[2016]7 [Council of Europe]

Youth Information Worker Competence Framework [ERYICA-Eurodesk]

Youth Participation Strategy [Salto Participation and Information]

Youth Sector Strategy 2030 [Council of Europe]

Youth Strategy 2030 [United Nations]

Youth Work Portfolio [Council of Europe]



# WHO'S WHO

## WHO DOES WHAT IN THE IMPLEMENTATION AND EVALUATION OF PORTO YOUTH STRATEGY 4.0

<b>Young people, youth organisations and youth workers</b>	<ul style="list-style-type: none"> <li>• Activate Porto Youth Goals: develop, implement and evaluate activities</li> <li>• Define the youth agenda</li> <li>• Evaluate activities</li> <li>• Evaluate activities impact</li> <li>• Evaluate local youth policies</li> <li>• Identify solutions to amplify young people's access to rights, youth participation and the quality of life of young people in Porto</li> <li>• Participate in activities organised by youth organisations, local organisations or the Municipality of Porto</li> <li>• Propose recommendations to the Deputy-Mayor for Youth, Municipal Youth Division, Porto Youth Council</li> </ul>
<b>Work teams</b> [young people, youth organisations and youth workers that develop activities for Porto Youth Goals]	<ul style="list-style-type: none"> <li>• Activate Porto Youth Goals: develop, implement and evaluate activities</li> <li>• Produce and share activity reports</li> <li>• Promote and support non-formal learning</li> <li>• Promote and support youth information</li> <li>• Promote and support youth participation</li> <li>• Promote and support youth work</li> <li>• Propose recommendations to the Deputy-Mayor for Youth, Municipal Youth Division, Porto Youth Council</li> </ul>
<b>Porto Youth Council</b>	<ul style="list-style-type: none"> <li>• Represent all young people and youth organisations in Porto</li> <li>• Establish Porto Youth Council rules of procedure</li> <li>• Elect Porto Youth Council's bodies, including a Permanent Commission</li> <li>• Hold, at least, 4 meetings every year</li> <li>• Consult young people, youth organisations and youth workers</li> <li>• Continue to explore new forms of participation and digital participation</li> <li>• Cooperate with Porto Education Council and other municipal councils</li> <li>• Define the youth agenda</li> <li>• Disseminate outputs and outcomes with the community</li> <li>• Identify solutions to amplify young people's access to rights, youth participation and the quality of life of young people in Porto</li> <li>• Implement the A3 Declaration to modernize Local Youth Councils</li> <li>• Produce annual position papers regarding the Municipal Youth Division Activity Plan, the Municipal Youth Division Activity Report and Porto Youth Strategy 4.0 progress</li> <li>• Propose recommendations to the Deputy-Mayor for Youth, Municipal Youth Division, Porto Youth Council</li> <li>• Share information, tools and best practices</li> <li>• Support collaboration and networking between youth organisations</li> <li>• Support the quality development of Porto Youth Council</li> <li>• Design Porto Youth Strategy 5.0, with the support of the Municipal Youth Division [in 2025]</li> </ul>
<b>Municipality of Porto Ombudsman</b>	<ul style="list-style-type: none"> <li>• Consult young people, youth organisations and youth workers</li> <li>• Propose recommendations to the Deputy-Mayor for Youth</li> </ul>
<b>National Federation of Youth Organisations</b>	<ul style="list-style-type: none"> <li>• Youth-Friendly Municipalities Quality Label evaluation</li> </ul>
<b>Partner to be identified</b>	<ul style="list-style-type: none"> <li>• Porto Youth Strategy 4.0 impact and sustainability evaluation</li> </ul>
<b>Municipality of Porto cross-sectorial youth team</b>	<ul style="list-style-type: none"> <li>• Activate Porto Youth Goals: develop, implement and evaluate activities</li> <li>• Disseminate outputs and outcomes with the community</li> <li>• Hold, at least, 4 meetings every year, to support cross-sectorial coordination</li> <li>• Identify solutions to amplify young people's access to rights, youth participation and the quality of life of young people in Porto</li> <li>• Participate in youth dialogue activities</li> <li>• Propose recommendations to the Municipal Youth Division</li> <li>• Share information, tools and best practices</li> <li>• Support collaboration and networking</li> <li>• Support Porto Child Friendly Cities Initiative</li> <li>• Support youth analysis of local policies</li> </ul>



<b>Municipal Youth Division</b>	<ul style="list-style-type: none"> <li>• Implement, communicate and evaluate Porto Youth Strategy 4.0</li> <li>• Consult young people, youth organisations, youth workers, local organisations and Porto Youth Council</li> <li>• Ensure planning <ul style="list-style-type: none"> <li>◦ Define annual goals and targets: SIADAP 1; Balanced scorecard and Context analysis and risk management</li> <li>◦ Design annual Activities Plan to implement Porto Youth Strategy 4.0</li> <li>◦ Design Porto Youth Strategy 4.0 Communication Plan</li> <li>◦ Develop a Competence Development Plan for the Municipal Youth Division staff</li> <li>◦ Develop an internship program for the Municipal Youth Division</li> <li>◦ Support consistency with local, national and international quality standards</li> </ul> </li> <li>• Ensure the implementation of the annual Activity Plans <ul style="list-style-type: none"> <li>◦ Communicate activities, grants and support mechanisms, tools, results</li> <li>◦ Document the work of the Municipal Youth Division</li> <li>◦ Implement the A3 Declaration to modernize Local Youth Councils</li> <li>◦ Lead the Municipality of Porto cross-sectorial youth team and support collaboration and networking within the municipality</li> <li>◦ Promote and support multi-level collaboration and networking with local, national and international organisations</li> <li>◦ Promote and support non-formal learning, youth information, youth participation and youth work</li> <li>◦ Support the innovation and sustainability of stronger youth organisations</li> <li>◦ Support the visibility of youth organisations</li> </ul> </li> <li>• Ensure evaluation <ul style="list-style-type: none"> <li>◦ Comply with the Municipality of Porto Quality System standards and audits</li> <li>◦ Ensure participants and work teams evaluation for all activities</li> <li>◦ Monitor Porto Youth Strategy 4.0 and Porto Youth Goals progress</li> <li>◦ Produce an activity reports for all activities</li> <li>◦ Produce annual Municipal Youth Division Activities Report</li> <li>◦ Produce Municipal Youth Division annual evaluation: SIADAP 1; Balanced scorecard</li> <li>◦ Produce Municipal Youth Division reports to the Local Council</li> <li>◦ Produce Municipal Youth Division staff evaluation: SIADAP 3</li> <li>◦ Update the Youth Monitor</li> </ul> </li> <li>• Ensure accountability to young people, youth organisations, youth workers, Porto Youth Council and the Deputy-Mayor for Youth</li> <li>• Obtain and maintain the Youth-Friendly Municipalities Quality Label [FNAJ]</li> <li>• Support Porto Youth Council to design Porto Youth Strategy 5.0 [in 2025]</li> </ul>
<b>Local Council</b>	<ul style="list-style-type: none"> <li>• Analyse Municipal Youth Division reports</li> <li>• Analyse Porto Youth Council position papers and recommendations</li> <li>• Propose recommendations to the Mayor and Deputy-Mayor for Youth</li> </ul>
<b>Deputy-Mayor for Youth</b>	<ul style="list-style-type: none"> <li>• Ensure political and public commitment to young people, youth participation and Porto Youth Strategy 4.0</li> <li>• Lead the implementation and evaluation of Porto Youth Strategy 4.0</li> <li>• Preside Porto Youth Council</li> <li>• Define annual goals and targets for the Municipal Youth Division to reinforce the implementation of Porto Youth Strategy 4.0</li> <li>• Inform and engage the Mayor and other decision-makers in youth policies</li> <li>• Approve Municipal Youth Division Activities Plan and Activities Report</li> <li>• Allocate adequate resources</li> <li>• Consult young people, youth organisations, youth workers, Porto Youth Council and the Municipal Youth Division</li> <li>• Participate in youth dialogue activities</li> <li>• Ensure accountability to youth, Porto Youth Council, Municipality, Local Council and the city</li> </ul>
<b>Mayor of Porto</b>	<ul style="list-style-type: none"> <li>• Ensure political and public commitment to young people, youth participation and Porto Youth Strategy 4.0</li> <li>• Define a strategic vision and goals for the city</li> <li>• Allocate adequate resources</li> <li>• Collaborate with the Deputy-Mayor for Youth to engage other decision-makers in youth policies</li> <li>• Participate in youth dialogue activities</li> <li>• Evaluate Porto Youth Strategy 4.0</li> <li>• Include youth policies in the Municipality Management and Sustainability Report</li> <li>• Ensure accountability to youth, Porto Youth Council, Municipality, Local Council and the city</li> </ul>

# TIMELINE

2021	2022	2023	2024	2025
Porto Youth Strategy 4.0 approval				
Implementation	Implementation	Implementation	Implementation	Implementation
	Activity Report 2021	Activity Report 2022	Activity Report 2023	Activity Report 2024
		Porto Youth Strategy 4.0 calibration		Porto Youth Strategy 4.0 Evaluation
Municipal Elections				Municipal Elections
				Porto Youth Strategy 5.0 design

J	F	M	A	M	J	J	A	S	O	N	D
											Activity Plan approval
											Continuous implementation of the activity plan [JAN-DEC]
	Porto Youth Council Meeting 01	Porto Youth Council Meeting 02			Porto Youth Council Meeting 03					Porto Youth Council Meeting 04	
											European Youth Information Day [17 APR]
											Youth Organisations Day [30 APR]
											European Youth Week [MAY – evert two years]
											International Youth Day [12 AUG]
											Global Education Week [NOV]
											Human Rights Day [10 DEC]
											Activity Report approval

# THE PORTO DECLARATION

**«11. We will prioritise action to support young people, who have been very negatively affected by the COVID-19 crisis, which has profoundly disrupted their participation in the labour market as well as their education and training plans. Young people represent an indispensable source of dynamism, talent and creativity for Europe. We must make sure that they become the driving force of the inclusive green and digital recovery to help build the Europe of the future, including by using the full potential of Erasmus+ to foster mobility across Europe for all students and apprentices».**

«The Porto declaration» press release from the Council of the European Union, on 8 May 2021, following the informal meeting of heads of state or government of the European Union, in Porto, Portugal, 7-8 May 2021:  
[consilium.europa.eu/pt/press/press-releases/2021/05/08/the-porto-declaration](https://consilium.europa.eu/pt/press/press-releases/2021/05/08/the-porto-declaration) [17 May 2021].

## FOR FUTURE MEMORY

Porto Youth Strategy 4.0 represents 19 months of work with young people, youth organisations, Porto Youth Council and the Municipality of Porto. This quality development process, led by Deputy-Mayor for Youth, Catarina Araújo, built on the Municipality of Porto's 20 years of experience with youth policies, that began in 2000, when a youth-led movement challenged the Municipality of Porto to create Porto Youth Council, paving the way to the first Municipal Youth Plan [2009], Municipal Youth Plan 2.0 [2011] and Municipal Youth Plan 3.0 [2017].

The mandate for developing of Porto Youth Strategy 4.0 was clear: build a platform that belongs to young people, that they feel as their own, that strengthens youth participation and generates positive impacts in Porto.

The Municipal Youth Division was responsible for designing the new strategy, in order to ensure ownership and competences development. The process began in January 2020, including an application for an Erasmus+ KA3 Youth Dialogue project, 30 interviews with local, national and international organisations and peer review. «#YouthUpPorto Roadmap: model for designing Porto Youth Strategy 4.0» was presented to Porto Youth Council and unanimously approved on 15 July 2020. Expected to be delivered in 9 months, the process received a generous deadline extension, due to COVID-19 pandemic and the two lockdowns in Portugal.

«#YouthUpPorto Roadmap» was inspired by the work from the Council of Europe «Youth Sector Strategy 2030 Roadmap» and «Youth Policy Manual – How to Develop a National Youth Strategy»; European Youth Forum «Quality Standards for Youth Policy»; European Union – Council of Europe Youth Partnership «Youth Policy Essentials»; and OECD «Soutenir la Participation des Jeunes dans la Vie Publique Locale à Salé, Maroc». The goal-oriented approach was inspired by the European Union Youth Goals and the United Nations Sustainable Development Goals.

Designing Porto Youth Strategy 4.0 was a self-assessment, learning and quality development process. It was an opportunity to explore youth work principles and practices, ensure consistency with national and international quality standards, and advance a multi-level approach to connect Porto youth policies with the Portuguese National Plan for Youth, European Union Youth Goals, the Sustainable Development Goals, the European Commission priorities for 2019-2024, Lisboa+21 Declaration, Council of Europe Youth Sector Strategy 2030, European Union Youth Strategy 2019-2027, SALTO Participation Strategy, United Nations Youth Strategy 2030 and the European Charter on Local Youth Work.

#YouthUpPorto designed the new strategy with young people and youth organisations. It created opportunities for all young people in Porto to participate. Shared responsibility with Porto Youth Council. Challenged the Municipal Youth Division to broaden horizons and push forward.

To strengthen learning, critical thinking, participation and external evaluation, the Municipality of Porto created a mixed consultative team – Commission 4.0 – to monitor the entire process and recommend improvements and new ideas for the activities. The Municipality of Porto also created a peer review group to assess and improve both «#YouthUpPorto Roadmap» and «Porto Youth Strategy 4.0» draft versions. These groups were instrumental and included representatives from Porto Youth Council, national youth platforms, Portuguese cities from Europe Goes Local and European Youth Capitals networks and international organisations.

Following the feedback from OECD, #YouthUpPorto Roadmap was reshaped in four work packages: research, communication, capacitation, participation.

All activities were conducted in line with youth work and non-formal learning principles and practices; ensured constructive dialogue and collaboration between young people, decision makers, youth workers and local organisations; supported participants to develop citizenship, digital, entrepreneurship, personal and social competences; balanced fun, knowledge, learning and participation. #YouthUpPorto explored possibilities for digital participation and digital youth work. Erasmus+ #YouthUpPorto Youth Dialogue was the main platform for creating Porto Youth Strategy 4.0, shaping the concept of youth, the approach to youth as an opportunity, guiding principles, mission, vision, Porto Youth Goals and toolbox 4.0, among other contributions<sup>17</sup>.

#YouthUpPorto activities used and adapted several tools: City of Helsinki's «Participation Game»; Council of Europe's «Compass: Manual for Human Rights Education with Young People», «Have Your Say! – Manual on the Revised European Charter on the Participation of Young People in Local and Regional Life» and «Self-assessment Tool for Youth Policy»; European Youth Forum's «A Toolkit on Quality Standards for Youth Policy»; «Lisboa+21 Declaration»; Municipality of Porto's Guide for Innovation / Toolkit for Innovation; North-South Centre of the Council of Europe's

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<sup>17</sup> Erasmus+ #YouthUpPorto 2020-1-PT02-KA347-006660 project, was developed by the Municipality of Porto and supported by the Erasmus+ program, through the Portuguese National Agency Erasmus+ Youth in Action.

«Global Education Guidelines»; VERKE's «Innobox»; Youthful Cities' «Youthful Cities Canadian Index 2019». It built on the good work from the Council of Europe, Europe Goes Local, European Union, European Youth Forum and OECD to explore and develop quality indicators for youth work and local youth policies. Digital tools included Canva, Doodle, Jamboard, Limesurvey, Mentimeter, Miro, MS Teams, Padlet and WhatsApp.

Overall, we opened Porto to the youth sector. #YouthUpPorto was challenging and rewarding. It developed 21 activities, engaging 843 participants and over 100 organisations. Erasmus+ #YouthUpPorto Youth Dialogue was the first Erasmus+ project developed by the Municipality of Porto and involved 189 participants in its 6 participatory labs. The Municipal Youth Division developed its first digital youth work activities. Porto participated in Global Education Week 2020 and the 3<sup>rd</sup> European Youth Work Convention. We shared ideas and best practices with 61 municipalities, mainly thanks to Porto Youth Work Webinars. We began rethinking activities, improving processes and developing youth work competences. Porto Youth Council received the Secretary of State for Youth and Sports and the President of the National Youth Council. It increased participation by 10% in 2020 and reached a record number of 114 member-organisations. We dedicate Debate Your City 2020 to the analysis of youth policies and in 2021 we examined the Municipal Youth Division activities. Plan B: Democratic Participation Lab supported citizenship, collaboration and human rights learning. Design Thinking and Service Design 4.0 challenged the Municipal Youth Division to design a youth-centred municipal youth division. Together with the Municipality of Braga, the National Youth Council, the National Federation of Youth Organisations and the Portuguese Institute for Sports and Youth, Porto organized the first Local Youth Councils National Meeting and produced the «A3 Declaration to modernize Local Youth Councils». We took risks, collaborated, explored possibilities, learned and pushed boundaries. Above all, the extraordinary events of 2020 and 2021 strengthened our responsibility to do more and create experiences, learning and opportunities with and for young people.

Porto produced a value-based, youth-centred and goal-oriented youth strategy, which is consistent with quality standards, open to collaboration and able to amplify youth participation and youth work.

## #YOUTHUPORTO IN NUMBERS

Participants	843
Average age of young participants	23 years old
Gender parity of participants	60% F – 40% M
New participants [first contact with the Municipality of Porto]	61%
Activities supported participants to develop citizenship competences <sup>[self-assessment]</sup>	95%
Activities supported participants to develop digital competences <sup>[self-assessment]</sup>	61%
Activities supported participants to develop entrepreneurship competences <sup>[self-assessment]</sup>	81%
Activities supported participants to develop personal and social competences <sup>[self-assessment]</sup>	96%
Activities supported participants to develop youth work competences <sup>[self-assessment]</sup>	98%
Participants' overall satisfaction with the activities	91%
Work teams' overall satisfaction with the activities	93%
Porto Youth Council participation [2020]	+10%
Erasmus+ projects	1
National / international activities	6

## #YOUTHUPORTO BUDGET

Catering	€3.762,22
Communication	€0
Office supplies	€147,48
Training activities	€15,475,40
Youth dialogue facilitators	€6,600
<b>TOTAL</b>	<b>€ 25.985,10</b>

## Research

#YouthUpPorto: Quality Checklist  
30 interviews with local, national and international organisations  
12 interviews with Municipality of Porto departments / divisions  
2 presentations + 1 cross-sectorial idea lab for the Municipality of Porto  
Financial support for youth organisations mapping  
Local youth policies analysis  
Municipal Youth Division analysis  
Municipality of Porto services, programs and activities for young people mapping  
Porto Youth Council analysis [2000-2021]  
Porto Youth Organisations Portfolio  
Porto Youth Plan 1.0 – 2.0 – 3.0 analysis  
Stakeholders mapping  
Youth legislation mapping  
Youth Monitor: State of Youth 2020 + Quality of Life for Young People in Porto 2020  
Youth sector quality standards and best practices mapping

## Communication

«Porto Youth Strategy 4.0»  
«#YouthUpPorto Roadmap: model for designing Porto Youth Strategy 4.0»  
Porto Youth Strategy 4.0 webpage: [cm-porto.pt/juventude/plano-municipal-da-juventude](http://cm-porto.pt/juventude/plano-municipal-da-juventude)  
«Erasmus+ #YouthUpPorto Youth Dialogue: Participants Guide»  
International Youth Day 2020: local Sustainable Development Goals projects social media campaign  
Kick-off #YouthUpPorto – postponed for Porto Youth Strategy 4.0 public presentation, due to COVID-19 pandemic  
«Municipal Youth Plans in Ibero-America: Porto, a best practice» [paper presented to XXV CLAD]  
Porto Youth Council presentations  
«The Road to Developing Porto Youth Strategy 4.0» [Europe Goes Local interview]

## Capacitation

Design Thinking and Service Design 4.0 [6 JAN – 9 JUN 2021]  
Global Education Week 2021: Training of Global Education Multipliers [20 NOV – 15 DEC 2021]  
Plan B – Democratic Participation Lab 2020 [14 OCT 2020]  
Plan B – Democratic Participation Lab 2021 [7 JUL 2021]  
Porto Youth Work Webinars: Non-formal Learning – Ana Rita Camará, Anita Silva, Nuno Loureiro [23 SEP 2020]  
Porto Youth Work Webinars: Inclusion – Carolina Pereira, Joana Moreira, La Salete Lemos [19 OCT 2020]  
Porto Youth Work Webinars: Youth Information – Josep Moliné Soler, Sofia Trindade, Sónia Paixão [9 NOV 2020]  
Porto Youth Work Webinars: Youth Participation – Alexandre Galiza, Carina Autengruber, Nuno Can [14 DEC 2020]  
Porto Youth Work Webinars: Youth Work – Graziano Tullio, Rodrigo Vilarinho [18 JAN 2021]  
Porto Youth Work Webinars: Digital Youth Work – Evaldas Rupkus, Juha Kiviniemi, Laimonas Ragauskas [8 FEB 2021]  
Porto Youth Work Webinars: Youth Volunteering – Joana Lourenço, João Vilaça, Sónia Fernandes [22 MAR 2021]  
Porto Youth Work Webinars: International Projects – João Vilaça, Mónica Ferro, Rui Gomes [19 APR 2021]  
Porto Youth Work Webinars: Municipal Youth Plans – Alicia Aguilera, Filipa Pereira, Francisco Dionísio [10 MAY 2021]  
Quality Standards for Youth Policies [5-6 JUL 2021]  
Training of Trainers – cancelled

## Participation

«Porto Youth Strategy 4.0» approved by Porto Youth Council [16 JUN 2021]  
«#YouthUpPorto Roadmap: model for designing Porto Youth Strategy 4.0» approved by Porto Youth Council [15 JUL 2020]  
A3: Local Youth Councils National Meeting 2021 [23-24 APR 2021]  
Debate Your City 2020: Youth Policies [29 OCT 2020]  
Debate Your City 2021: Youth Programs [9 JUL 2021]  
Erasmus+ #YouthUpPorto Youth Dialogue: round 1 – #YouthUpPorto Manifest [18-19 DEC 2020]  
Erasmus+ #YouthUpPorto Youth Dialogue: round 2 – Porto Youth Goals [29 JAN – 27 FEB 2021]  
Erasmus+ #YouthUpPorto Youth Dialogue: round 3 – Action Plan / Toolbox 4.0 [19-20 MAR 2021]  
Global Education Week 2020: Global – Local Youth Perspectives [16-20 NOV 2020]  
Youth volunteering / 4.0 champions: cancelled due to COVID-19 pandemic

#YOUTHUPPORTO TEAM	
Mayor of Porto	<ul style="list-style-type: none"> <li>• Rui Moreira</li> </ul>
Deputy-Mayor for Youth, Sports, Human Resources and Legal Services	<ul style="list-style-type: none"> <li>• Catarina Araújo</li> </ul>
Head of the Municipal Youth Division	<ul style="list-style-type: none"> <li>• Eugénia Pinto de Magalhães</li> </ul>
#YouthUpPorto Coordinator	<ul style="list-style-type: none"> <li>• Flávio Ramos</li> </ul>
Commission 4.0	<ul style="list-style-type: none"> <li>• Municipality of Porto <ul style="list-style-type: none"> <li>◦ Youth: Eugénia Pinto de Magalhães, Carla Carvalheira, Flávio Ramos and Nélia Aguiar</li> <li>◦ Social Network: Carla Oliveira</li> </ul> </li> <li>• Porto Youth Council <ul style="list-style-type: none"> <li>◦ Erasmus Student Network Porto: Ludmila Sobral</li> <li>◦ Movimento Transformers: Inês Alexandre</li> <li>◦ Porto Academic Federation: Ana Gabriela Cabilhas and Marcos Alves Teixeira</li> <li>◦ Porto Federation of Youth Organisations: Marco Santos</li> </ul> </li> <li>• National Federation of Youth Organisations: Tiago Manuel Rego</li> <li>• National Youth Council: Sara Amaral</li> <li>• Municipality of Braga: Sandra Silva</li> <li>• Municipality of Santa Maria Feira: José Cardoso and João Silva</li> </ul>
Coordination of facilitators	<ul style="list-style-type: none"> <li>• Flávio Ramos</li> <li>• Nuno Loureiro [National Youth Council Pool of Trainers coordinator]</li> </ul>
Facilitators	<ul style="list-style-type: none"> <li>• Flávio Ramos and Nélia Aguiar</li> <li>• National Youth Council Pool of Trainers: Alexandre Fonseca, Filipa Pereira, Filipe Costa, Flávia Sousa, Francisca Frias, Francisco Dionísio, Joana Torres, José Dias, Nuno Loureiro, Patrícia Amaro and Pedro Santos</li> </ul>
Peer review	<ul style="list-style-type: none"> <li>• Commission 4.0</li> <li>• Municipality of Porto <ul style="list-style-type: none"> <li>◦ Economy / Jobs &amp; Skills: Paula Rodrigues</li> <li>◦ Environmental Management: Marta Silva</li> <li>◦ Social Network: Claudia Costa</li> <li>◦ Education: Berta Lima, Ana Magalhães, Cristina Trindade, Joana Pinho Bastos and Lurdes Alves</li> <li>◦ Employability: Carolina Ferreira</li> </ul> </li> <li>• Erasmus Student Network Portugal: Flávio de Freitas and Joana Ribau Leite</li> <li>• Europe Goes Local: Jonas Agdur</li> <li>• European Youth Forum: Anja Fortuna and Frédéric Piccavet</li> <li>• European Youth Information and Counselling Agency: Jaana Fedotoff, Eva Reina and Imre Simon</li> <li>• Municipality of Cascais: Sara Silva and Carolina Melo</li> <li>• National Youth Council: Miguel Nascimento</li> <li>• Organisation for Economic Co-operation and Development: Charlotte Denise-Adam, Jean-Jacques Hible, Manon Epherreiriart and Moritz Ader</li> <li>• Portuguese Institute for Sports and Youth: Sofia Pimenta</li> <li>• SALTO Participation and Information Resource Centre: Alexandre Fonseca and Veronica Stefan</li> <li>• U.Dream: Diogo Mendes</li> </ul>



## ORGANISATION INVOLVED IN THE CO-CREATION OF PORTO YOUTH STRATEGY 4.0

Academia Contemporânea do Espetáculo . Academia de Política Apartidária . AE.ACE . AEEBSFPM . AEESPP . AEFCNAUP . AEFCUP . AEFDUP . AEFFUP . AEFMUP . AGE-i-FEUP . Ágora Porto . ANJE . APP Juventude . Assembleias Cidadãs . Associação de Dança STAM . Associação de Rugby do Norte . Associação Estúdio Comunitário Oupa Cerco . Associação Gap Year Portugal . Associação Juvenil de Escolas de Futebol Hernâni Gonçalves . Associação Sójovem . Casa da Juventude de Guimarães . Centro de Juventude de Águeda . Centro de Juventude de Braga . CiRAC . CLIP . Clube de Cinema de Campanhã . CNJ . Coletivo Feminista de Letras . Corpo Nacional de Escutas . Council of Europe . CPLP . Cruz Vermelha Portuguesa – Delegação do Porto . DAO . DECO . EBS Cerco . EBS Clara de Resende . Embaixada da Juventude . EP Bento de Jesus Caraça . EP Comércio Externo . EP Economia Social . EP Raúl Dória . EP Tecnológica Psicossocial do Porto . ERYICA . ES Carolina Michäelis . ES Clara de Resende . ES Filipa de Vilhena . Escola de Comércio do Porto . ESN Porto . ESN Portugal . Espaço Pulular . Espaço T / Projeto Cercar-te . EU+TU=MUITOS . EU-CoE Youth Partnership . Europe Goes Local . European Youth Forum . FAJDP . FAP . FCUP . FDUP . Federação Portuguesa de Hóquei . FEP . FEUP . FNAJ . FOCA . Fundação da Juventude . Fundação Getúlio Vargas . GAS Porto . Gerar Oportunidades . Greve Climática Estudantil do Porto . Grupo Universitário de Debates e Opiniões . HeForShe Porto . ICBAS . Impact Academy . IMPAC'TU . IPDJ . Já T'Explico . JE Portugal . JF Vila do Conde . JS Porto . JSD Porto . KEKS . Lisbon Youth Centre . MEDesTU . MEERU | Abrir Caminho . MODATEX . Movijovem . Movimento Transformers . NECI-Portugal / Rede Europeia de Cidadania e Identidade . North-South Centre – Council of Europe . OECD . Os Fora da Casca . Parlamento Europeu dos Jovens . Pint of Science . Pista Mágica . Porto Digital . Portugal Inovação Social . Produções Fixe . Programa Escolhas . PT NA Erasmus+ Youth in Action . Rede Ex-Aequo . Rede Inducar . Refugees Welcome Portugal . SALTO Participation and Information . Santa Casa da Misericórdia . ShARE-UP . SUNIporto . Team Mais . Teatro Municipal do Porto . U.DREAM Portugal . UF Lordelo do Ouro e Massarelos . United Nations Population Fund . Universidade Católica Portuguesa . University of Porto . Universidade Lusíada Porto . V.OU . VERKE . Youthdream

## MUNICIPALITIES INVOLVED IN #YOUTHUPPORTO ACTIVITIES

Albufeira . Almada . Amarante . Ansião . Armamar . Azambuja . Baião . Barcelona . Braga . Cabeceiras de Basto . Caminha . Cascais . Castro Daire . Chaves . Covilhã . Évora . Famalicão . Felgueiras . Figueira da Foz . Funchal . Fundão . Guarda . Gondomar . Guimarães . Ílhavo . Lagos . Lisboa . Lousã . Mafra . Maia . Matosinhos . Mira . Mirandela . Mondim de Basto . Óbidos . Odemira . Odivelas . Olhão . Oliveira de Azeméis . Ovar . Paços de Ferreira . Paredes . Pombal . Portimão . PORTO . Póvoa de Varzim . Klaipeda – European Youth Capital 2021 . Santa Maria da Feira . Santo Tirso . Sesimbra . Setúbal . Tábua . Tomar . Tondela . Torres Novas . Trofa . Valença . Valongo . Viana do Castelo . Vila Franca de Xira . Vila Real . Vila Real de Santo António . Vizela



## THANKS!

We would like to thank all the young people, youth workers, peers and organisations that made this journey, challenging, inspiring, sharing and supporting us.

Special thanks to Ana, Carla C., Carla O., Diogo, Eduardo, Eugénia, Gabriela, Inês, João, José, Ludmila, Marco, Marcos, Nélia, Sara, Sandra and Tiago: our Commission 4.0.

Special thanks to the team of Erasmus+ #YouthUpPorto Youth Dialogue facilitators: Alex, Filipa, Filipe, Flávia, Joana, Kika, Kiko, Nélia [again], Nuno, Patrícia, Pedro, Zé.

Special thanks to the peer review group that helped us improve our ideas: Alex, Anja, Berta, Carolina, Charlotte, Claudia, Diogo, Eva, Flávio, Frédéric, Imre, Jean-Jacques, Joana, Jonas, Lourdes, Manon, Marta, Miguel, Mortiz, Paula, Sara, Sofia, Veronica, and the members of Commission 4.0.

The co-organisation of A3: Local Youth Councils National Meeting 2021 was a truly ambitious, inspiring and rich experience. Our thanks to Braga, Deputy-Mayor Sameiro Araújo, Sandra, Joana and Suzana; and to Rita, João, Tiago, Vítor Dias.

Youth policies have a common ground in peer-learning and collaboration. The success of this journey resulted from the opportunity to work and learn with the Portuguese National Agency Erasmus+ Youth in Action, Ágora Porto, Erasmus Student Network Porto, Europe Goes Local, European Youth Forum, European Youth Information and Counselling Agency, Movimento Transformers, National Federation of Youth Organisations, National Youth Council, Organisation for Economic Cooperation and Development, Porto Academic Federation, Porto Digital, Porto Federation of Youth Organisations, Portuguese Institute for Sports and Youth, Portuguese Youth Foundation, Produções Fixe, SALTO Participation and Information, Team Mais, Porto Youth Council, local organisations and the Municipality of Porto galaxy.

Joana, thanks for the incredible support with high-schools, the inspirational work with the Child Friendly Cities Initiative and all the tips.

João, Paulo and Sofia, thanks for teaching us about collaboration, innovation and how to design youth-centred youth services.

Jo and Rita, thanks for Plan B. and showing us everything is around us if we look closely.

Carla O. thanks for showing me what a municipal youth plan was.

Special thanks to Diogo, Daniel and ShARE-UP, for dedicating the inspirational Do Well Do Good Challenge 2021 to Sustainable Development Goal 16: Peace, Justice and Strong Institutions, using #YouthUpPorto as a case study. This is the way to move forward and activate Porto Youth Goals.

Gabriela, Inês, Ludmila, Marco, Marcos, thanks for your ambition, inspiration, patience, vision, and everlasting support.

In 2025, we will restart and create Porto Youth Strategy 5.0. #YouthUpPorto showed us it is possible to co-create a youth strategy in 6 months, preferably during the first semester after the Mayor's inauguration, setting the strategic plan for the upcoming term. Porto Youth Council should lead the process of co-creating the next youth strategy, with the support of the Municipal Youth Division [changing roles to amplify youth participation]. Porto Youth Strategy 4.0 went back to basics and focused on youth participation and youth work. Porto Youth Strategy 5.0 can rebalance with a cross-sectorial approach and paying special attention to culture, digitalization, health and mental health, housing, mobility.

Now, it is time to implement and evaluate Porto Youth Strategy 4.0.

# KEEP ON LEARNING AND SHARING

- Constitution of the Portuguese Republic
- Council of Europe Recommendation [90] 7 of the Committee of Ministers to member States concerning Information and Counselling for Young People in Europe
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