

# **#YOUTHUPPORTO ROADMAP**

MODEL FOR DESIGNING  
PORTO YOUTH STRATEGY 4.0

# **YOUTHFUL, VERY NOBLE, ALWAYS LOYAL AND UNDEFEATED CITY OF PORTO.**

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## **MUNICIPALITY OF PORTO**

#YouthUpPorto Roadmap was presented to and approved by Porto Youth Council in 15 JUL 2020

English version: Municipality of Porto [2020] «#YouthUpPorto Roadmap: model for designing Porto Youth Strategy 4.0»

Portuguese version: Câmara do Porto [2020] «#YouthUpPorto Roadmap – modelo para a construção da Estratégia da Juventude do Porto 4.0»

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**HOW DO YOU WANT  
PORTO YOUTH POLICIES  
TO BE LIKE?**

# «**BEING PORTO IS...**

**Having soul and blood.**

**Wanting to be the vanguard.**

**Being young.**

**Being born here, coming here and wanting to stay.**

**It is being authentic and looking for a better future.**

**It is being alive and living the choice.**

**Being the future...**

**Is being Porto»**

Municipality of Porto  
«Being Porto Is»

# WELCOME TO THE COLLABORATIVE DESIGN OF PORTO YOUTH STRATEGY 4.0

Young people and youth organisations have inspired the innovation of Porto youth policies over the past 20 years. In 2000, a youth-led movement challenged the Municipality of Porto to create Porto Youth Council. In 2009, Porto developed its first Municipal Youth Plan, a decisive contribution for the recognition of local youth policies in Portugal. Porto Municipal Youth Plan 2.0 [2011] and 3.0 [2017] continued to explore possibilities to enforce youth rights, develop strategic planning, enhance youth participatory, ensure cross-sectorial collaboration and support knowledge-based and evidence-based youth policies.

In 2020, Porto has a dynamic youth ecosystem, including more than 100 member-organizations in Porto Youth Council. The Municipal Youth Division runs an annual budget of €197,200 and develops trademark projects such as «Debate Your City», «Capacita.te» or «Porto Acolhe». The municipal support fund for local organisations will dedicate €100,000 to youth organizations. The city has youth-friendly infrastructures, such as the House of Youth Organisations [«Casa das Associações»], the Portuguese Youth Information Centre, «Polo Zero», «Loja Ponto JA» and Porto Youth Hostel. The 20<sup>th</sup> anniversary of Porto Youth Council, the 200<sup>th</sup> anniversary of the Liberal Revolution and the Decade of Action for Sustainable Development Goals combine in 2020, to inspire a unique opportunity to develop a new youth strategy.

The process of designing Porto Youth Strategy 4.0 recognizes young people as full citizens, rights-holders, agents of positive change and equal partners. It invites and challenges all young people and youth organizations in Porto to build a shared, ambitious and futuristic vision, Porto Youth Goals and a toolbox to support action and quality development.

The Municipality of Porto recognizes youth as an opportunity and we wish to seize this endeavour to explore new possibilities and push boundaries, collaborate and support mutual learning and peer learning, develop competences, build trust and link local, national and european youth policies to «engage, connect and empower» young people.

We are going to build an attractive, clear, goal-oriented, practical and simple tool that the diversity of young people and youth organisations in Porto can understand and use to amplify youth participation.

Above all, we are going to discover the perceptions young people have for the present and future of the city and how can we transform the city with the vision and action of young people.

We want to make an ambitious journey, because Porto is ambitious; and because ambition is paramount to attract young people and respond to their needs and aspirations.

It is with a balance of ambition, experience and responsibility that the Municipality of Porto seeks to renew its commitment to young people and youth organizations. We wish to work with them to continue developing a sustainable youth-friendly city.

**Catarina Araújo**

Deputy-Mayor for Youth, Sports, Human Resources and Legal Services

# #YOUTHUP

**«The act of making institutions and political processes  
more youth-friendly,  
including them in all aspects and stages  
of policy and decision making»**

European Youth Forum

# #1

## WANT TO GO DIVING IN YOUTH PARTICIPATION?

Porto Municipal Youth Plan [2009] . Porto Municipal Youth Plan 2.0 [2011] . Porto Municipal Youth Plan 3.0 [2017]  
Porto Youth Strategy 4.0 [2021]

The process of designing Porto Youth Strategy 4.0 sets up a journey through youth participation and youth work.

### #YouthUpPorto Goals

- G1: Discover solutions to improve the quality of life of young people in Porto
- G2: Support young people to empower themselves as agents of change
- G3: Increase the democratic participation of young people
- G4: Promote collaboration with youth organizations
- G5: Support youth work quality development
- G6: Engage young people and youth organizations with Porto strategic development

#YouthUpPorto is a quality development process that combines the lessons learned from the three previous municipal youth plans with the pioneer work from the Council of Europe, Europe Goes Local, European Union, European Union – Council of Europe Youth Partnership, European Youth Forum, European Youth Information and Counselling Agency, Organisation for Economic Co-operation and Development, Portuguese Institute for Sports and Youth, United Nations.

The outputs will be designed by young people, policy makers and experts, but they have the potential to...

### Activate agents of positive change

[Active citizenship] [Democratic culture] [Equal opportunities] [Equality for all genders] [Key competences]  
[Peer learning] [Social innovation] [Stronger youth organizations] [Youth empowerment]

### Connect Porto to the youth sector

[Council of Europe Youth Sector Strategy 2030] [European Commission Priorities 2019-2024] [European Union Youth Goals] [European Union Youth Strategy 2019-2027] [European Youth Capitals] [Lisboa+21 Declaration on Youth Policies and Programs] [Portuguese National Plan for Youth 2018-2021] [Sustainable Development Goals] [United Nations Youth Strategy 2030]

### Explore new possibilities

[360° youth vision for the city] [Co-management] [Digital transition] [Green and environmentally friendly youth services] [Intergenerational justice] [Porto Youth Council quality development] [Porto Youth Goals] [Porto Youth Network] [Service design] [Smart youth work] [Youth checks] [Youth set the youth agenda]

### Optimize youth policies impact

[Accountability] [Cross-sectorial collaboration] [Monitoring and impact assessment] [Multi-level collaboration] [Public innovation] [Transparency] [Shared vision]

### Reposition the Municipal Youth Division

[International youth mobility] [Non-formal learning] [Youth inclusion] [Youth information] [Youth participation] [Youth policies] [Youth rights] [Youth volunteering] [Youth work and digital youth work]

# **CONSTITUTION OF THE PORTUGUESE REPUBLIC**

## **ARTICLE 70**

### **YOUTH**

- «1. Young people enjoy special protection for the realization of their economic, social and cultural rights, namely:
- a. In education, vocational training and culture;
  - b. When accessing their first job, work and social security;
  - c. Access to housing;
  - d. In physical education and sports;
  - e. In the use of their free time.
2. Youth policy should have as priority objectives the development of the personality of young people, the creation of conditions for their effective interaction in active life, the interest for creating new things and the sense of service to the community.
3. The State, in collaboration with families, schools, businesses, local organisations, cultural foundations and leisure organisations, encourages and supports youth organizations in the pursuit of those goals, as well as international youth exchanges»



## #2

## HOW SHOULD WE DESIGN A YOUTH STRATEGY?

### #YouthUpPorto House Rules

- Political commitment
- Concept of youth and approach to youth
- Shared vision for the future, ambitious, aspirational, innovation-oriented and impact-driven
- Alignment with Municipality of Porto values and strategic goals
- Adequate and sustainable resources [budget, team, training, equipment]
- Knowledge-based and evidence-based process
- Consistency with local, national and international quality standards and best practices
- Activation of youth rights, human rights and Sustainable Development Goals
- Support to democratic culture and participation
- Constructive dialogue and collaboration between young people, policy makers and experts
- Open to the participation of all young people in Porto
- Special attention to young people with fewer opportunities and young people who do not usually participate
- Equality for all genders
- Mutual learning, peer learning and competences development
- Support young people to empower themselves as agents of positive change
- Shared responsibility with Porto Youth Council
- Cross-sectorial collaboration within the Municipality of Porto
- Multi-level collaboration with local, national and european organisations
- Municipal Youth Division quality development
- Youth work quality development
- Youth friendly communication plan
- Transparency and access to information
- Evaluation of results and impacts
- Accountability
- Visibility of Porto, the city's young people, youth organizations and their projects

### EU Youth Goals Activation



### European Union Council Recommendation on Key Competences for Lifelong Learning

- Citizenship competence
- Digital competence
- Entrepreneurship competence
- Personal, social and learning to learn competence

### Council of Europe Youth Work Portfolio

1. Address the needs and aspirations of young people
2. Provide learning opportunities for young people
3. Support and empower young people in making sense of the society they live in and engage with it
4. Support young people in actively and constructively addressing intercultural relations
5. Actively practise evaluation to improve the quality of the youth work conducted
6. Support collective learning in teams
7. Contribute to the development of their organisation and to making policies/programmes work better for young people
8. Develop, conduct and evaluate projects

# **WE COMMIT OURSELVES TO**

**«Promote, protect and fulfil the human rights and fundamental freedoms of all young people in all their intersectional diversity, ensuring a human rights-based approach to youth policies and programmes and endeavour that their planning, design, implementation, monitoring and review are human-rights based, participatory, youth-centred, youth-driven, non-partisan, inclusive, gender-responsive, comprehensive, evidence and knowledge-based, adequately resourced, transparent and accountable»**

World Conference of Ministers Responsible for Youth 2019 and Youth Forum Lisboa+21  
«Lisboa+21 Declaration on Youth Policies and Programmes»

# #3

## IS THE PROCESS OPEN, INCLUSIVE AND PARTICIPATORY?

#YouthUpPorto is a collaborative platform, driven by young people, with young people and for young people. It promotes constructive dialogue and collaboration between young people, policy makers and experts in the field of youth, and shares responsibility with Porto Youth Council.

### Young people

- Open to all young people, 16-30 years old, who were born, live, study, work or visit Porto
- Opportunity to shape Porto Youth Strategy 4.0
- Diversity
  - Gender balance: work team and participants
  - Outreach and engagement of young people
    - from the 7 city boroughs
    - with fewer opportunities
    - who usually do not participate in decision-making processes
  - Outreach and engagement of non-organized youth; youth organisations; student unions; informal youth groups; migrant communities; youth inclusion projects; youth organisations; youth-wings of political parties

### Porto Youth Council [+100 local youth organizations]

Shared responsibility for the collaborative design of Porto Youth Strategy 4.0

- #YouthUpPorto Roadmap discussion and approval
- Election of representatives for the Commission 4.0
- Porto Youth Strategy 4.0 discussion and approval

### Commission 4.0

- Mixed consultative team, including representatives from the Municipality of Porto, Porto Youth Council, national youth platforms and experts in local youth policies

### Erasmus+ #YouthUpPorto Youth Dialogue

- 270 participants, including 180 young people and 90 policy makers and experts
- Open to all young people, 16-30 years old, who were born, live, study, work or visit Porto
- Open to observers from other municipalities, to support peer learning

### Youth volunteering / Champions 4.0

- Youth volunteer opportunities to support communication, logistics, office work

### Peer review

- Feedback from local, national and european youth organizations, to ensure the vision and voice of youth, increase critical analysis and scrutiny
  - #YouthUpPorto Roadmap draft document
  - Porto Youth Strategy 4.0 draft document

# **YOUTH POLICY**

**« The purpose of youth policy is to create conditions for learning, opportunity and experience, which enable young people to develop knowledge, skills and competences.**

**This allows young people to be actors of democracy, integrate into society and, in particular, play an active role in both civil society and the labour market.**

**The key measures of youth policies are to promote citizenship learning and the integrated policy approach»**

European Union – Council of Europe Youth Partnership  
«Insights into Youth Policy Governance»

# #4

## WHAT CAN WE FIND IN A TOOLBOX?

Expected #YouthUpPorto outputs that will shape Porto Youth Strategy 4.0.

### Porto Youth Policies

- #YouthUpPorto: Quality Checklist
- Financial support for youth organisations mapping
- Municipality of Porto services, programs and activities for young people mapping
- Porto Youth Council analysis [2000-2021]
- Porto Youth Organisations Portfolio
- Porto Youth Plan 1.0 – 2.0 – 3.0 analysis
- Porto Youth Policies analysis
- Stakeholders mapping
- Youth legislation mapping
- Youth Monitor: State of Youth 2020 + Quality of Life for Young People in Porto 2020
- Youth sector quality standards and best practices mapping

### Municipal Youth Division analysis

- #YouthUpPorto expectations
- Municipal Youth Division SWOT
- Principles, vision, mission, strategic goals, team/staff, work processes, activities

### Porto Youth Council competence development

- A3 Declaration to modernize Local Youth Councils
- Shared responsibility for the development, implementation and evaluation of Porto Youth Strategy 4.0

### #YouthUpPorto Manifest

- Concept of youth, approach to youth, principles, shared vision, mission

### #YouthUpPorto Strategy

- Roles and responsibilities of youth, youth organizations, Porto Youth Council, Municipality of Porto
- Co-creation, co-decision, co-production, co-evaluation of Porto Youth Strategy 4.0

### Porto Youth Goals

- Connected to the Municipality of Porto strategic goals, National Plan for Youth 2018-2021, European Commission Priorities 2019-2024, EU Youth Goals, UN Sustainable Development Goals
- SMART targets [specific, measurable, achievable, relevant, time-bound]

### Toolbox 4.0

- Concept and resources for
  - active citizenship learning
  - green and environmental friendly youth policies and programs
  - stronger youth organisations
  - youth information
  - youth participation
  - youth work

### Porto Youth Strategy 4.0 Communication Plan

### Youth Knowledge Centre

- Youth Policies Library

### Transparency and access to information mechanisms

### Monitoring, evaluation and quality development mechanisms

### Accountability mechanisms

# **8**

# **STANDARDS FOR A QUALITY YOUTH POLICY**

**«Rights-based approach to youth policy**

**Evidence-based youth policy**

**Participatory youth policy**

**Multi-level youth policy**

**Strategic youth policy**

**Availability of resources for youth policy**

**Political commitment and accountability in youth policy**

**Cross-sectorial youth policy»**

European Youth Forum  
«A Toolkit on Quality Standards for Youth Policy»

# #5

## HOW WILL WE DO THIS?

### RESEARCH

- 30 interviews with local, national and international organizations
- 22 interviews with the Municipality of Porto departments/divisions
- 7 interviews with the city boroughs
- 2 Municipality of Porto labs
- Youth policies and programs data research

### CAPACITATION

- 9 training activities
- 8 Porto Youth Work Webinars
- A3: Local Youth Councils National Meeting 2021
- Collaboration with European Youth Capital and Europe Goes Local networks
- Deputy-Mayors for Youth National Meeting 2021
- Integration of youth volunteers / Champions 4.0
- University on Youth and Development 2021 application

### COMMUNICATION

- #YouthUpPorto Kick-off
- Porto Youth Strategy 4.0 webpage [[www.cm-porto.pt/juventude/juventude](http://www.cm-porto.pt/juventude/juventude)]
- Ambassadors 4.0
- #YouthUpPorto presentations in local youth activities
- Porto Youth Conference 2021

### PARTICIPATION

- Shared responsibility with Porto Youth Council
- Commission 4.0
- 9 Erasmus+ #YouthUpPorto Youth Dialogue labs
- 8 focus group
- Debate Your City 2020: Youth Policies
- Debate Your City 2021: Youth Programs
- Digital participation
- International Youth Day 2020: Youth Engagement for Global Action social media campaign
- Youth volunteers / Champions 4.0

# **KEYS TO SUCCESS OF YOUTH POLICY**

**«A clearly defined government authority on youth, a body that can lead, direct, coordinate and consolidate the work.**

**A clearly defined intended beneficiary group of young people, for example a definition of age limits and/or of the groups that the policy intervention aims to reach.**

**A concrete and transparent strategy and an action plan, and mechanisms of monitoring and evaluation, to keep policy makers accountable and to learn in order to improve youth policy.**

**A knowledge base, for example a mapping of the different needs of different young people, research and statistics, and empirical information from policy implementation.**

**A vision considering young people as a resource, not as a problem, to support and empower young people to develop their full potential and to contribute positively to society.**

**A belief in the value of and a capacity to enable meaningful youth participation, i.e. young people participating in policy processes and being engaged in youth organisations and community life.**

**A cross-sectoral approach to youth policy, bringing together different sectors of public policies that have a role to play in the lives of young people, from the “youth field” and beyond.**

**A separate sustainable budget, because policy needs to be backed by sustainable, dedicated, adequate resources for implementation.**

**Established links between local, regional and national levels, recognising the competences and responsibilities of all actors and seeking cooperation, co-ordination and partnership.**

**Consistency with international practice, taking into account standards, recommendations and good practices»**



## RESEARCH

### **30 interviews with local, national and international organizations**

- Mapping of quality standards, best practices and synergies

### **22 interviews with organic units and companies in the municipal universe**

- Mapping of municipal policies and programs for youth and cross-sectorial synergies

### **7 interviews with the city boroughs**

- Mapping of local realities and multi-level synergies

### **2 Municipality of Porto labs**

- #YouthUpPorto presentation / youth policies assessment
- #YouthUpPorto Youth Dialogue outputs + transparency, evaluation, accountability

### **Youth policies and programs data research**

## CAPACITATION

### **9 training activities**

- Design Thinking and Service Design: introduction to the concepts of design thinking and service design using #YouthUpPorto as an opportunity to design a youth centred municipal youth division
- Plan B – Democratic Participation Lab: simulation of a post-disaster community reconstruction to explore human rights, collaboration and democratic culture competences
- Quality Standards for Youth Policies: introduction to European Youth Forum's Quality Standards for Youth Policy, self-assessment of local realities and development of action plans
- Training of Global Education Multipliers: long term training activity to introduce the concepts of global education [citizenship, human rights, intercultural dialogue dimensions] and produce community projects, including the coproduction of Global Education Week 2021
  - Activity 1: See Global / Global Education Week 2020
  - Activity 2: Think Local
  - Activity 3: Act Global / Global Education Week 2021
- Training of Trainers: long term training activity to support non-formal education, youth work and facilitation competence development and produce community projects

### **8 Porto Youth Work Webinars**

- Peer learning with experts, other municipalities and youth organisations
- Focus on what should be the core-business of Municipal Youth Divisions
  - Non-formal Learning
  - Youth Inclusion
  - Youth Information
  - Youth Participation
  - Youth Volunteering
  - Youth Work
  - Digital Youth Work
  - International Youth Programs

### **A3: Local Youth Councils National Meeting 2021**

- What should local youth councils be like? Two days event dedicated to produce 10 ideas to modernize local youth councils and amplify youth participation in municipal decision making
- Partnership between the Municipality of Porto, Municipality of Braga, National Federation of Youth Organisations, National Youth Council, Portuguese Institute for Sports and Youth

### **Collaboration with European Youth Capital and Europe Goes Local networks**

- Collaboration and peer learning with Braga, Cascais and Santa Maria da Feira; interviews with European Youth Forum, Europe Goes Local, Klaipeda – European Youth Capital 2021

### **Deputy-Mayors for Youth National Meeting 2021**

- Local youth policies best practices and synergies

### **Integration of youth volunteers / Champions 4.0**

### **University on Youth and Development 2021 application**

- Side-event on local youth policies

# **JOURNEY TO A YOUTH FRIENDLY CITY**

**Understand the needs and aspirations of young people**

**Co-create a youth charter to establish a shared vision**

**Design a local youth strategy with the Local Youth Council**

**Improve [or create] the Local Youth Council**

**Design annual action plans**

**Support competences development**

Organisation for Economic Co-operation and Development [OECD]  
Adapted from «Soutenir la participation des jeunes dans la vie publique locale à Salé, Maroc: Guide pratique»

## COMMUNICATION

### **#YouthUpPorto Kick-off**

- Public presentation of #YouthUpPorto Roadmap to raise awareness for youth participation
- [Who are the young people in Porto? How do young people imagine Porto in 2030?]

### **Porto Youth Strategy 4.0 webpage [[www.cm-porto.pt/juventude/juventude](http://www.cm-porto.pt/juventude/juventude)]**

- Development of contents and campaigns to ensure visibility, information and participation

### **Ambassadors 4.0**

- Invitation to Porto Youth Council and young people who participated in #YouthUpPorto activities to spread the word and amplify youth participation

### **#YouthUpPorto presentations in local youth activities**

- Contact with local youth organizations to ensure visibility, information and participation

### **Porto Youth Conference 2021**

- Public presentation of Porto Youth Strategy 4.0

## PARTICIPATION

### **Shared responsibility with Porto Youth Council**

- Engagement of the +100 local youth organizations in all stages of the process
- Election of Porto Youth Council representatives for Commission 4.0

### **Commission 4.0**

- Mixed consultative team, including representatives from the Municipality of Porto, Porto Youth Council, national youth platforms and experts in local youth policies

### **9 Erasmus+ #YouthUpPorto Youth Dialogue labs**

- Local youth dialogue to support Porto Youth Strategy 4.0 collaborative design with young people, policy makers and experts in the field of youth

### **8 focus group**

- #YouthUpPorto presentation and consultation to specific stakeholders [global-local opportunities]: creative young people; higher education student unions; high-school student unions; informal youth groups; migrant communities; non-organized youth; youth inclusion projects; youth organisations

### **Debate Your City 2020: Youth Policies**

- Youth assessment of Porto youth policies

### **Debate Your City 2021: Youth Programs**

- Youth assessment of the Municipal Youth Division activities and development of new ideas for the Municipal Youth Division Activity Plan 2022

### **Digital participation**

- Use of digital participation spaces and tools

### **International Youth Day 2020: Youth Engagement for Global Action social media campaign**

- Visibility of Sustainable Development Goals projects developed by local youth organisations

### **Youth volunteers / Champions 4.0**

- Youth volunteer opportunities to support communication, logistics, office work

# RESOURCES FOR YOUTH PARTICIPATION

**«Decision makers and practitioners also need to envision the multiple forms of participation under the perspective of the resources needed to “activate” them. For a young person to be able to access and engage through any form of participation, several types of resources must be gathered: physical and/or online spaces, material, time, financial resources, human resources, political will and support [from decision makers], competences and motivation [from young people]»**

European Union – Council of Europe Youth Partnership  
“What will be the next ladder of youth participation?”  
«Coyote Magazine», 27

# #6

## WHAT IS YOUTH DIALOGUE?

Youth Dialogue is a constructive dialogue and collaboration mechanism that brings together young people, policy makers and experts in the field of youth to improve or design new youth policies.

With Erasmus+ #YouthUpPorto Youth Dialogue, the Municipality of Porto sets up a local youth dialogue for Porto Youth Strategy 4.0 collaborative design. Throughout 9 participatory labs, 270 participants, including 180 young people and 90 policy makers and experts in the field of youth, will explore solutions to «engage, connect and empower» youth.

All activities will be organized in safe, inclusive and accessible spaces; using non-formal learning to support mutual and peer learning.

### Main goal

- Debate, explore and activate youth democratic participation at local, national and european level

### Specific goals

- Energize youth participation in democratic life
- Boost active citizenship learning
- Develop mechanisms and tools to engage young people and youth organizations in the city's development
- Optimize local youth policies with the vision and action of young people
- Connect Porto to the youth sector

### 9 participatory labs

- Round 1: #YouthUpPorto Manifest [1 lab / 2 days]
  - Porto youth policies assessment
  - #YouthUpPorto Manifest: concept of youth, approach to youth, principles, mission, vision]
  - Porto Youth Monitor indicators [quality of life for young people in Porto]
- Round 2: Porto Youth Goals [7 labs / 1 in each borough / 1 day each]
  - Porto Youth Goals
  - SMART targets
- Round 3: Action Plan / Toolbox 4.0 [1 lab / 2 days]
  - #YouthUpPorto Strategy: roles and responsibilities of youth, youth organizations, Porto Youth Council, Municipality of Porto
  - Toolbox 4.0: active citizenship learning; democratic participation; support mechanisms for stronger youth organisations; youth information; youth work

### 270 participants [180 young people + 90 policy makers and experts]

- Open to all young people, 16-30 years old, who were born, live, study, work or visit Porto
- Each youth dialogue lab includes 20 youth participants + 10 policy makers and experts
  - Number of youth participants can be extended to a maximum of 60 in each activity
  - Policy makers and experts: 3 Municipality of Porto workers; 3 representatives of youth organisations; 3 representatives of local organisations; 1 Municipality of Porto policy maker
  - Gender balance: less than 10% deviation
  - New participants [young people who make their first contact with the Municipality of Porto]: at least 10%
  - Participation of young people with fewer opportunities: at least 25%
  - Participation of young people without Erasmus + experience: at least 50%
- Open to observers from other municipalities to support peer learning

### Recognition of learning through Youthpass.

Erasmus+ #YouthUpPorto Youth Dialogue [2020-1-PT02-KA347-006660 project] is developed by the Municipality of Porto with the support of Erasmus+, through the Portuguese National Agency Erasmus+ Youth in Action.

# **YOUTH WORK**

**«IS VALUE BASED AND ITS CORE PRINCIPLES ARE THAT IT NEEDS:**

**to be based on voluntary participation – on young people being active in youth work out of their own will and motivation;**

**to be based on and respond to the needs, interests, ideas and experiences of young people as perceived by themselves, thus bringing added value and/or joy in life;**

**to be created, organised, planned, prepared, carried out and evaluated together with or by young people;**

**to contribute to the personal and social development of young people through non-formal and informal learning;**

**to strive to enhance young people's self-determination, autonomy and access to rights;**

**to have a holistic perspective on young people and meet them where they are, as capable individuals and primary resources in their own lives and for society as a whole;**

**to promote critical thinking and creativity, as well as human rights, democratic values and active citizenship;**

**to be actively inclusive and offer equal opportunities to all young people»**

Europe Goes Local  
«European Charter on Local Youth Work»

# #7

## DO WE HAVE DEADLINES?

### JAN 2020

- Project start: #YouthUpPorto Roadmap conceptualization
- Erasmus+ KA3 application

### FEB 2020

- #YouthUpPorto research

### MAR 2020

- #YouthUpPorto Roadmap peer review

### JUL 2020

- Porto Youth Council Meeting 02/2020: #YouthUpPorto Roadmap presentation and approval
- Porto Youth Strategy 4.0 webpage launch
- Commission 4.0 meeting

### AUG 2020

- International Youth Day 2020: Youth Engagement for Global Action social media campaign

### SEP 2020

- #YouthUpPorto Kick-off
- Commission 4.0 meeting
- Debate Your City 2020: Youth Policies
- Focus groups
- Integration of youth volunteers
- #YouthUpPorto presentations in local youth activities
- Municipality of Porto Lab 01: #YouthUpPorto presentation / youth policies assessment
- Plan B – Democratic Participation Lab 2020
- Porto Youth Council Meeting 03/2020: Municipal Youth Division Activity Plan 2021
- Porto Youth Work Webinars: Non-formal Learning

### OCT 2020

- Commission 4.0 meeting
- Erasmus+ #YouthUpPorto Youth Dialogue: round 1 – #YouthUpPorto Manifest
- Porto Youth Work Webinars: Youth Inclusion

### NOV 2020

- Commission 4.0 meeting
- Erasmus+ #YouthUpPorto Youth Dialogue: round 2 – Porto Youth Goals
- Global Education Week 2020: Training of Global Education Multipliers
- Porto Youth Work Webinars: Youth Information

### DEC 2020

- Commission 4.0 meeting
- Erasmus+ #YouthUpPorto Youth Dialogue: round 3 – Action Plan / Toolbox 4.0
- Municipality of Porto Lab 02: Erasmus+ #YouthUpPorto Youth Dialogue outputs + transparency, evaluation, accountability
- Porto Youth Council Meeting 04/2020: Erasmus+ #YouthUpPorto Youth Dialogue outputs
- Porto Youth Work Webinars: Youth Participation

### JAN 2021

- A3: Local Youth Councils National Meeting 2021
- Design Thinking and Service Design training activity
- Porto Youth Strategy 4.0 draft
- Porto Youth Work Webinars: Youth Volunteering

### FEB 2021

- Porto Youth Strategy 4.0 peer review
- Porto Youth Work Webinars: Youth Work
- Quality Standards for Youth Policies training activity

### MAR 2021

- Porto Youth Work Webinars: Digital Youth Work
- Training of Trainers
- University on Youth and Development 2021 application

### APR 2021

- Porto Youth Conference 2021: Porto Youth Strategy 4.0 presentation and approval
  - Debate Your City 2021: Youth Programs
  - Deputy-Mayors for Youth National Meeting
  - Porto Youth Work Webinars: International Youth Programs

# SMART YOUTH WORK

**«Understanding “smart youth work” as the innovative development of youth work encompassing digital youth work practice, and including a research, quality and policy component.**

**Smart youth work builds upon the ethics, existing principles, knowledge, practices, methods and other assets of youth work.**

**Smart youth work means making use of and addressing digital media and technologies in order to:**

- a] enrich the opportunities of all young people for information, for access to youth work, for participation, for non-formal and informal learning, by exploiting new spaces and formats for youth work in meaningful ways;**
- b] support the motivation, capacity and competence building of youth workers and youth leaders to be able to develop and implement smart youth work;**
- c] create better understanding of youth and youth work and support the quality of youth work and youth policy through more efficient use of data-driven developments and technologies for analysing data.**

**Smart youth work builds upon the needs of young people, youth workers, youth leaders and other stakeholders supporting youth [...] providing opportunities for experimentation, reflection and learning from these experiences.**

**Development of smart youth work should be built upon the active engagement of young people themselves [...].**

**Smart youth work shall respect the privacy and safety of all young people, and safeguard their rights»**



# #8

## IS THE PROCESS TRANSPARENT AND ACCOUNTABLE?

### #YouthUpPorto Roadmap: model for designing Porto Youth Strategy 4.0

- Must be presented to, discussed and approved by Porto Youth Council

#### Transparency and access to information

- YouthUpPorto activities and communication must comply with the Municipality of Porto Privacy Policy
- All information is free, open and accessible in [cm-porto.pt/juventude/juventude](http://cm-porto.pt/juventude/juventude) [presentation, activities, registration, tools, reports, results].
- Commission 4.0 and peer review group include local, national and european youth organizations, to ensure the vision and voice of youth, increase critical analysis and scrutiny
- Information of the Municipal Youth Division budget
- Information of the Municipality of Porto cross-sectorial budget dedicated to youth
- Information of the financial support granted to youth organizations
- Visibility of municipal policies, services, programs and support mechanisms for youth
- Visibility of Porto Municipal Youth Plans 1.0 - 2.0 - 3.0
- Throughout the process, the Municipality of Porto [Deputy-Mayor for Youth] is available to provide further information, through physical and digital channels.

#### #YouthUpPorto reports

- All activities must generate a report, including information concerning:
  - Participants
  - Objectives
  - Results
  - Proposals considered
  - Proposals not considered and why
  - Recommendations for the evolution of the project
- Reports must be validated by the Commission 4.0 and published in Porto Youth Strategy 4.0 webpage

#### Porto Youth Strategy 4.0

- Must be presented to, discussed and approved by:
  - Porto Youth Council
  - Municipality of Porto Executive
  - Local Council

#### Accountability

- #YouthUpPorto reports
- Erasmus+ #YouthUpPorto Youth Dialogue report presented to the Portuguese National Agency Erasmus+ Youth in Action
- Municipal Youth Division Activity Plan approved by Porto Youth Council
- Municipal Youth Division Activity Reports 2020-2021
- Municipal Youth Division Activity Report approved by Porto Youth Council
- Porto Youth Council meetings
- Reports to the Local Council
- Reports to the Mayor

# **EUROPEAN YOUTH INFORMATION CHARTER**

**«Access to information and the ability to analyse and use information is increasingly important for young people in Europe and beyond.**

**Youth information work helps them achieve their aspirations and promotes their participation as active members of society.**

**Information should be provided in ways that enlarge the choices available to young people, and that promote their autonomy and empowerment.**

**Respect for democracy, human rights and fundamental freedoms implies the right of all young people to have access to comprehensive, objective, understandable and reliable information on all their questions and needs.**

## **PRINCIPLES**

- 1. Independent**
- 2. Accessible**
- 3. Inclusive**
- 4. Needs based**
- 5. Empowering**
- 6. Participative**
- 7. Ethical**
- 8. Professional**
- 9. Proactive**

## #9

## HOW WILL YOUNG PEOPLE DISCOVER THIS?

The communication plan must ensure young people, youth workers and decision makers are aware of #YouthUpPorto, know that they can participate, how to participate and the importance of their participation. Contents and campaigns must be developed with young people and youth organisations to ensure space to explore their creativity and activism, encourage the participation of other young people and amplify youth.

### #YOUTHUPPORTO IS YOURS. WHAT WILL YOU DO WITH IT?

#### #YouthUpPorto communication plan guidelines

- #YouthUpPorto Kick-off: public presentation / awareness activity open to the city
- #YouthUpPorto making-off documentary [video/photo]
- Ambassadors 4.0 [Porto Youth Council organizations and #YouthUpPorto participants]
- Amplify youth video campaign: call for youth participation [videos produced with Porto Youth Council organizations]
- Communication campaign developed with youth volunteers
- Online communication using the Municipality of Porto website, social media, newsletter and Porto. website
- Develop Porto Youth Strategy 4.0 webpage [cm-porto.pt/juventude/juventude]
- Offline communication [presentations, posters and outdoors]
  - High-schools, higher education institutions, youth organizations, Eurodesk network
  - City billboards
- International Youth Day 2020: Youth Engagement for Global Action social media campaign
- Local presentations in youth-led activities
- Participatory labs organized in the seven city boroughs
- Porto Youth Conference 2021: Porto Youth Strategy 4.0 presentation
- Presentation and continuous feedback to Porto Youth Council
- Press releases
- Visibility of Porto youth organisations and best practices
- Visibility of the Municipal Youth Division and Porto Youth Council

The communication plan allows space to reflect on the potential of youth information services, in line with the European Youth Information Charter and Eurodesk Network.

All information is free, open and accessible in [cm-porto.pt/juventude/juventude](https://cm-porto.pt/juventude/juventude) [presentation, activities, registration, tools, reports, results].

YouthUpPorto must support networking and exchange of best practices with local, national and european organisations.

Throughout the process, the Municipality of Porto [Deputy-Mayor for Youth] is available to provide further information, through physical and digital channels.

# **MUNICIPALITY OF PORTO**

## **MISSION**

**Promote the well-being and comfort of citizens, economic and cultural development, fostering the city's competitiveness and sustainability.**

## **VISION**

**To be recognized as a socially cohesive, economically competitive, innovative, attractive, transparent, accountable and sustainable municipality.**

## **VALUES**

**Accuracy, equity, transparency, quality development, citizen orientation, ethical, innovation, competitiveness, public interest.**

## **STRATEGIC FIELDS OF ACTION**

- 1) Cultural development**
- 2) Social cohesion**
- 3) Economic and social development**
- 4) Sustainability**
- 5) Competitiveness**
- 6) Urban renewal**
- 7) Relationship with the citizens and governance**

# #10 DO WE HAVE A TEAM?

<b>Mayor of Porto</b>	<ul style="list-style-type: none"> <li>• Rui Moreira</li> </ul>
<b>Deputy-Mayor for Youth, Sports, Human Resources and Legal Services</b>	<ul style="list-style-type: none"> <li>• Catarina Araújo</li> </ul>
<b>Head of the Municipal Youth Division</b>	<ul style="list-style-type: none"> <li>• Eugénia Pinto de Magalhães</li> </ul>
<b>#YouthUpPorto Coordinator</b>	<ul style="list-style-type: none"> <li>• Flávio Ramos</li> </ul>
<b>Erasmus+ applications</b>	<ul style="list-style-type: none"> <li>• Flávio Ramos</li> </ul>
<b>Communication</b> [communication plan, copywrite, design, social media, web]	<ul style="list-style-type: none"> <li>• Flávio Ramos</li> <li>• Municipality of Porto Communication and Promotion</li> </ul>
<b>Logistics</b> [meals, office supplies, safety, insurances, work spaces]	<ul style="list-style-type: none"> <li>• Flávio Ramos; Nélia Aguiar</li> </ul>
<b>Office work</b> [documentation, invitation, applications, certificates, reports]	<ul style="list-style-type: none"> <li>• Flávio Ramos; Nélia Aguiar</li> </ul>
<b>Public procurement</b>	<ul style="list-style-type: none"> <li>• Nélia Aguiar</li> </ul>
<b>Rapporteurs</b>	<ul style="list-style-type: none"> <li>• Flávio Ramos; Nélia Aguiar</li> <li>• [to be completed]</li> </ul>
<b>Research</b>	<ul style="list-style-type: none"> <li>• Flávio Ramos; Nélia Aguiar</li> </ul>
<b>Coordination of facilitators</b>	<ul style="list-style-type: none"> <li>• Flávio Ramos</li> <li>• [to be completed]</li> </ul>
<b>Facilitators</b>	<ul style="list-style-type: none"> <li>• Flávio Ramos; Nélia Aguiar</li> <li>• [to be completed]</li> </ul>
<b>Coordination of volunteers</b>	<ul style="list-style-type: none"> <li>• Flávio Ramos; Nélia Aguiar</li> <li>• Porto Volunteer Network</li> </ul>
<b>Volunteers</b> [communication, logistics, office work]	<ul style="list-style-type: none"> <li>• [to be completed]</li> <li>• Municipality of Porto <ul style="list-style-type: none"> <li>◦ Youth: Eugénia Pinto de Magalhães; Carla Carvalheira; Flávio Ramos; Nélia Aguiar</li> <li>◦ Social Network: Carla Oliveira</li> </ul> </li> <li>• Porto Youth Council <ul style="list-style-type: none"> <li>◦ Erasmus Student Network Porto: Ludmila Sobral</li> <li>◦ Movimento Transformers: Inês Alexandre</li> <li>◦ Porto Academic Federation: Marcos Alves Teixeira</li> <li>◦ Porto Federation of Youth Organisations: Marco Santos</li> </ul> </li> <li>• Municipality of Braga: Sandra Silva</li> <li>• Municipality of Santa Maria Feira: José Cardoso; João Silva</li> <li>• National Federation of Youth Organisations: Tiago Manuel Rego</li> <li>• National Youth Council: Sara Amaral</li> </ul>
<b>Commission 4.0</b> [support to planning; review; validation; evaluation]	<ul style="list-style-type: none"> <li>• Commission 4.0</li> <li>• Erasmus Student Network Portugal: Flávio de Freitas; Joana Ribau Leite</li> <li>• European Youth Forum: Frédéric Piccavet</li> <li>• European Youth Information and Counselling Agency: Jaana Fedotoff; Eva Reina</li> <li>• Municipality of Cascais: Sara Silva; Carolina Melo</li> <li>• National Youth Council: Miguel Nascimento</li> <li>• OECD: Charlotte Denise-Adam; Jean-Jacques Hible; Moritz Ader</li> <li>• Portuguese Institute for Sports and Youth: Sofia Pimenta</li> <li>• U.Dream: Diogo Mendes</li> </ul>
<b>Peer review</b> [#YouthUpPorto Roadmap and Porto Youth Strategy 4.0 draft versions]	

# **PORTUGUESE NATIONAL PLAN FOR YOUTH**

**«The National Plan for Youth is the political tool for the cross-sectorial coordination of youth policy in Portugal, having the mission to enforce its holistic perspective and strengthen the special protection of young people's rights, as established in article 70 of the Constitution of the Portuguese Republic»**

## **KEY DOMAINS**

**Formal and Non-Formal Education**

**Employment**

**Health**

**Housing**

## **KEY THEMES**

**Governance and Participation**

**Equality and Social Inclusion**

**Environment and Sustainable Development**

«National Plan for Youth 2018-2021»  
[pnj.juventude.gov.pt](http://pnj.juventude.gov.pt)

# #11 SOUNDS GOOD, BUT HOW MUCH WILL IT COST?

Municipality of Porto Budget 2020	Municipal Youth Division Budget 2020	#YouthUpPorto Budget
€315,000,000	€197,200	€47,500
24% of Municipal Youth Division Budget		

#YouthUpPorto Budget	€47,500
Erasmus+ #YouthUpPorto financial support	€14,652 [31%]

#YouthUpPorto Budget	€47,500
Capacitation	€21,000
Communication	€5,500
Facilitation	€7,000
Meals and coffee-breaks	€12,000
Office supplies	€1,000
Porto Youth Strategy printing	€1,000

# **EUROPEAN UNION PRIORITIES 2019-2024**

## **A EUROPEAN GREEN DEAL**

**Europe aims to be the first climate-neutral continent by becoming a modern, resource-efficient economy.**

## **A EUROPE FIT FOR THE DIGITAL AGE**

**The EU's digital strategy will empower people with a new generation of technologies.**

## **AN ECONOMY THAT WORKS FOR PEOPLE**

**The EU must create a more attractive investment environment, and growth that creates quality jobs, especially for young people and small businesses.**

## **A STRONGER EUROPE IN THE WORLD**

**The EU will strengthen its voice in the world by championing multilateralism and a rules-based global order.**

## **PROMOTING OUR EUROPEAN WAY OF LIFE**

**Europe must protect the rule of law if it is to stand up for justice and the EU's core values.**

## **A NEW PUSH FOR EUROPEAN DEMOCRACY**

**We need to give Europeans a bigger say and protect our democracy from external interference such as disinformation and online hate messages»**



## #12 WILL SOMEONE EVALUATE THIS?

#YouthUpPorto evaluation is an opportunity to support quality development and accountability. It includes a 360° assessment, combining perspectives from participants, work teams and decision makers. Evaluation focus on satisfaction, outputs and outcomes.

[Municipal Youth Division Activity Report 2019 represents baseline data for comparative analysis.]

### #YouthUpPorto Goals

G1: Discover solutions to improve the quality of life of young people in Porto

G2: Support young people to empower themselves as agents of change

G3: Increase the democratic participation of young people

G4: Promote collaboration with youth organizations

G5: Support youth work quality development

G6: Engage young people and youth organizations with Porto strategic development

### Satisfaction

Overall satisfaction with activities and process: 80%

[Source: surveys at the end of activities and process]

### Outputs

G1: Target 1: Produce Porto Youth Strategy 4.0 until APR 2021 [delivering the expected outputs]

[Source: Porto Youth Strategy 4.0; Municipal Youth Division Activity Reports 2019-2021]

### Outcomes

- Youth
  - G2: Target 1: Young participants developed at least one EU key competence: 60%
  - G2: Target 2: Young participants improved their confidence to participate in the community: 60%
  - G3: Target 1: Young participants who had their first contact with decision-making processes: 10%
  - G3: Target 2: Young participants who improved confidence in democratic institutions: 60%
- Porto Youth Council and youth organisations
  - G3: Target 3: Increase the participation of Porto Youth Council: 5%
  - G3: Target 4: Actions developed to improve the processes and visibility of Porto Youth Council: 4
  - G4: Target 1: Involvement of local [50], national [10] and european [5] organizations
  - G4: Target 2: Partnerships / co-production of activities with youth organizations: 4
- Municipality of Porto / Municipal Youth Division
  - G5: Target 1: Municipal Youth Division team developed at least one competence [CoE Youth Work Portfolio self-assessment] and feel confident to implement and evaluate Porto Youth Strategy 4.0: 100%
  - G5: Target 2: Creation or improvement of Municipal Youth Division processes or activities: 4
  - G5: Target 3: Partnerships / co-production of activities with Municipality of Porto departments/divisions: 4
  - G5: Target 4: Erasmus+ projects and international activities: 1
  - G6: Target 1: Co-production of the Municipal Youth Division Activity Plan 2022 with Porto Youth Council
- Porto
  - G6: Target 2: Increase in the number of young volunteers [Porto Volunteering Network]: 5%
  - G6: Target 3: New community projects developed by young people: 4
  - G6: Target 4: Awards won by local youth projects: 1

[Source: surveys and Municipal Youth Division Activity Reports 2019-2021]

### First impressions for Porto Youth Strategy 4.0 monitoring and impact assessment

- 360° Evaluation [Porto Youth Council, Deputy-Mayor for Youth, Municipal Youth Division]
  - Porto Youth Goals evolution [annual]
  - Youth Monitor evolution [annual]
  - Impacts on: 1. Young people, 2. Porto Youth Council / youth organisations, 3. Municipality of Porto / Municipal Youth Division, 4. Porto
- Porto Youth Strategy 5.0 designed by Porto Youth Council with the support of the Municipal Youth Division

# YOUTH GOALS

«Represent views of young people from all over Europe»



EU Youth Goals  
[youth-goals.eu](http://youth-goals.eu)

# #13 QUALITY CHECKLIST

Check if #YouthUpPorto Roadmap / Porto Youth Strategy 4.0 comply with international quality standards and best practices. Find evidences and email us your ideas to continue improving: [juventude@cm-porto.pt](mailto:juventude@cm-porto.pt)

Quality indicator	Source	Evidence
Clear, public and consistent political commitment	A D F G H I	
Project team	C F G H I	
Budget and operational capacity	A D E F G H I	
Strategic vision and action plan	A D E F H I	
Knowledge-based and evidence-based	A C D F G H I	
Consistency with local, national and european law	A C D F G	
Consistency with quality standards and best practices	A B C D E F G I	
Cross-sectorial cooperation [municipality]	A C E F G I	
Multi-level cooperation [local, national, international]	A B C D E F G I	
Clearly defined concept of youth [target group]	A F G H I	
Approach to youth as an opportunity and a resource	A D F G H I	
Rights activation approach	A B C D F G	
Youth participation in decision-making processes	A B C D E F G H I	
Support to democratic learning [youth, youth workers, municipal staff, decision-makers]	A C D E F G H	
Equal opportunities for all young people	A B C D F H	
Equality for all genders	A C G	
Local Youth Council development	A E H	
Youth representation in public and political life	A F G	
Support for youth work and youth workers	A B C D F	
Stocktaking of [municipal] youth-oriented services, infrastructures, programs and support mechanisms	E H	
Youth checks of local policies	G	
Development of [municipal] youth-oriented services, infrastructures, programs and support mechanisms	A C D E G H	
Youth information plan	A B C D F G H	
Support to stronger youth organisations	A D E F H	
Transparency and access to information	A C F G H I	
Evaluation mechanisms	A D F G H I	
Accountability	A F G H	
Youth Ombudsman	G	

## SOURCES

- A. Lisboa+21 Declaration on Youth Policies and Programmes
- B. Council of Europe [2018b] «Self-assessment Tool for Youth Policy»
- C. European Youth Information and Counselling Agency [2018] «European Youth Information Charter»
- D. Europe Goes Local [2019] «European Charter on Local Youth Work»
- E. Federação Nacional das Associações Juvenis [2019] «Plano Nacional de Políticas Locais de Juventude»
- F. European Youth Forum [2017] «A Toolkit on Quality Standards for Youth Policy»
- G. OECD [2018] «Youth Stocktaking Report»
- H. OECD [2019] «Soutenir la Participation des Jeunes dans la Vie Publique Locale à Salé, Maroc – Guide pratique»
- I. EU-CoE Youth Partnership [2019] «Youth Policy Essentials»

# DECADE OF ACTION



Sustainable Development Goals  
[un.org/sustainabledevelopment](https://un.org/sustainabledevelopment)

«[...] There is also hope.  
This year, my New Year's message is to the

# **greatest source of that hope: the world's young people**

From climate action to gender equality  
to social justice and human rights,  
your generation is on the frontline and in the headlines.  
I am inspired by your passion and determination.  
You are rightly demanding a role in shaping the future  
and I am with you.

The United Nations stands with you and belongs to you.  
[...]

This year, the world needs young people to

# **keep speaking out. Keep thinking big. Keep pushing boundaries. And keep up the pressure»**

United Nations Secretary-General, António Guterres  
«2020 United Nations New Year Message»

# #14 WHERE DID WE FIND INSPIRATION?

Constitution of the Portuguese Republic  
Council of Europe Recommendation CM/Rec[2017]4 of the Committee of Ministers to member States on Youth Work  
Council of the European Union conclusions on Smart Youth Work [2017/C 418/02]  
Council of the European Union recommendation on Key Competences for Lifelong Learning [2018/C 189/01]  
Declaration of the 2<sup>nd</sup> European Youth Work Convention – Making a world of difference, Brussels/Belgium, 27-30 April 2015  
Lisboa+21 Declaration on Youth Policies and Programmes  
Portuguese Council of Ministers resolution 114-A/2018, 4 September – Portuguese National Plan for Youth 2018-2021  
Portuguese National Law 8/2009, 18 February, updated by Law 6/2012, 12 February – Legal Framework for Local Youth Councils  
Resolution of the Council of the European Union and the Representatives of the Governments of the Member States meeting within the Council on a framework for European cooperation in the youth field: The European Union Youth Strategy 2019-2027 [2018/C 456/01]  
United Nations General-Assembly resolution 217 A – Universal Declaration of Human Rights

AIESEC [2017] «Young Person's Guide – Changing the World Edition»  
Centro Português de Informação Juvenil [2019] «Manual do Associativismo Juvenil para Aprendizizes de Jovens Dirigentes Associativos»  
Câmara Municipal de Gaia [2017] «Plano Municipal da[s] Juventude[s] de Gaia»  
Câmara Municipal de Gaia [2019] «Erasmus+ EU/ON project»  
Câmara Municipal do Porto [2009] «Plano Municipal da Juventude – Viver@PRT»  
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Câmara Municipal do Porto [2017] «Plano Municipal de Juventude»  
Câmara Municipal do Porto [2018] «Manual de Gestão [rev 11]»  
Câmara Municipal do Porto [2019] «Guia para a Inovação / Toolkit para a Inovação»  
Council of Europe [1950] «European Convention on Human Rights»  
Council of Europe [2015a] «Access of Young People from Disadvantaged Neighbourhoods to Social Rights – Recommendation CM/Rec[2015]3»  
Council of Europe [2015b] «Revised European Charter on the Participation of Young People in Local and Regional Life»  
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DUPOUEY.Valentin [2018] «What will be the next ladder of youth participation?» in «Coyote Magazine», issue 27  
Estonian Youth Work Centre [2017] «The Concept of Smart Youth Work»  
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European Union – Council of Europe Youth Partnership [2019] «Youth Policy Essentials»  
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European Union [2019a] «A Union that Strives for More – My Agenda for Europe: Political Guidelines for the next European Commission 2019-2024»  
European Union [2019b] «Engage, Connect, Empower: EU Youth Strategy - Fresh Opportunities, New Discoveries!»  
European Union [2019c] «The Future of Cities»  
European Union [2020] «European Handbook for SDG Voluntary Local Reviews»  
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 VIEIRA, Maria Manuela, FERREIRA, Vitor Sergio [2019] «Juventude[s] do local ao nacional - que intervenção?»  
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 Youthful Cities [2019] «Youthful Cities Canadian Index 2019»

## Digital sources

Municipality of Porto - Youth: [cm-porto.pt/juventude/juventude](http://cm-porto.pt/juventude/juventude)  
 Porto Youth Council: [cm-porto.pt/conselhos-municipais/conselho-municipal-de-juventude-do-porto](http://cm-porto.pt/conselhos-municipais/conselho-municipal-de-juventude-do-porto)  
 70.º Já!: [70ja.gov.pt](http://70ja.gov.pt)  
 Advisory Council on Youth: [coe.int/en/web/youth/advisory-council-on-youth](http://coe.int/en/web/youth/advisory-council-on-youth)  
 Council of Europe – Youth Department: [coe.int/en/web/youth](http://coe.int/en/web/youth)  
 Council of Europe Youth Work Portfolio: [coe.int/en/web/youth-portfolio](http://coe.int/en/web/youth-portfolio)  
 EU Youth Goals: [youth-goals.eu](http://youth-goals.eu)  
 Eu-CoE Youth Partnership: [pjp-eu.coe.int/en/web/youth-partnership](http://pjp-eu.coe.int/en/web/youth-partnership)  
 Eurodesk: [eurodesk.eu](http://eurodesk.eu)  
 European Commission Priorities 2019-2024: [ec.europa.eu/info/strategy/priorities-2019-2024](http://ec.europa.eu/info/strategy/priorities-2019-2024)  
 European Youth Forum: [youthforum.org](http://youthforum.org)  
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 Portuguese National Register of Youth Organisations: [associativismojovem.ipdj.pt](http://associativismojovem.ipdj.pt)  
 Portuguese Youth Portal: [juventude.gov.pt](http://juventude.gov.pt)  
 SALTO Participation: [participationpool.eu](http://participationpool.eu)  
 SALTO-YOUTH European Training Calendar: [salto-youth.net/tools/european-training-calendar](http://salto-youth.net/tools/european-training-calendar)  
 Sustainable Development Goals: [un.org/sustainabledevelopment](http://un.org/sustainabledevelopment)  
 UNICEF Child Friendly Cities Initiative: [childfriendlycities.org](http://childfriendlycities.org)  
 United Nations Secretary-General's Envoy on Youth: [un.org/youthenvoy](http://un.org/youthenvoy)  
 Youth Wiki: [eacea.ec.europa.eu/national-policies/en/youthwiki](http://eacea.ec.europa.eu/national-policies/en/youthwiki)  
 Youthpass: [youthpass.eu](http://youthpass.eu)

## Videos

Municipality of Porto «O Porto. Ponto.»  
 Municipality of Porto «Ser Porto É»  
 SALTO Participation and Information «Understanding Youth Participation»  
 United Nations Secretary-General, António Guterres «2020 United Nations New Year Message»

## DESIGN YOUR PORTO YOUTH STRATEGY 4.0 MIND MAP

TAKE A PICTURE AND SEND IT TO [JUVENTUDE@CM-PORTO.PT](mailto:JUVENTUDE@CM-PORTO.PT)

#youthupporto



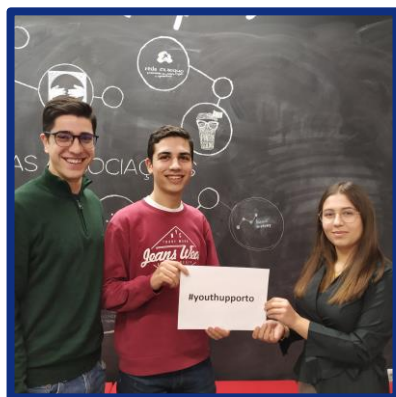
# HOW DO YOU IMAGINE PORTO IN THE FUTURE?

**Be part of #YouthUpPorto and shape Porto Youth Strategy 4.0**  
[Capacitation] [Communication] [Participation] [Volunteering]

cm-porto.pt/juventude/juventude  
juventude@cm-porto.pt  
#youthupporto



**Porto.**







# Porto.

## **MUNICIPALITY OF PORTO**

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[#youthupporto](https://www.instagram.com/youthupporto)

